# **Vote 12**

#### **Department:** Provincial Treasury

#### Table 1: Summary of departmental allocation

R'000

To be appropriated by Vote in 2018/19

Responsible MEC MEC of Finance

Administrating Department Provincial Treasury

Accounting Officer Head of Provincial Treasury

#### 1. Overview

#### 1.1 Vision

A prosperous province supported by sound financial and resource management.

#### 1.2 Mission

To provide strategic and technical leadership in the allocation, management and utilisation of financial resources in order to improve the quality of life in the province.

R591 487

#### 1.3 Core functions and responsibilities

The oversight role of the department requires it to ensure the stability and soundness of the financial system and financial services, coordinate intergovernmental financial and fiscal relations, manage the budget preparation process and enforce transparency and effective management in respect of revenue and expenditure, assets and liabilities, public entities and constitutional institutions.

#### 1.4 Main Services

- Preparation of the provincial budget;
- Exercising control over the implementation of the provincial budget;
- Promoting and enforce transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities;
- Ensuring that its fiscal policies do not materially and unreasonably prejudice national economic policies;
- Enforcing the PFMA and any prescribed national and provincial norms and standards, including any prescribed standards of generally recognised accounting practices and uniform classification systems, in provincial departments;
- Ensure compliance with the annual Division of Revenue Act (DoRA), and monitor and assess the implementation of DoRA in provincial public entities;
- Monitor and assess the implementation in provincial public entities of national and provincial norms and standards:
- Assist provincial departments and provincial public entities in building their capacity for efficient, effective and transparent financial management;
- Investigate any system of financial management and internal control applied by a provincial department or a provincial public entity; and

Municipal support and enforce Municipal Finance Management

#### 1.5 Demands for and expected changes in the services

Due to the constrained fiscus, it became necessary to conduct a research on new streams of generating our own revenue over above the current sources of revenue from departments. Provincial Treasury has appointed a researcher to assist the province with the research that will allow for the introduction of new sources of provincial own revenue. The research project will continue in the 2018/19 financial year.

The tight fiscus environment has forced the department to implement a sustainable fiscal framework. In order to realise this, Provincial Treasury will continue to focus on the containment of the Provincial Wage Bill, Implementation of Cost Containment measures, the Rationalisation of Public Entities, Infrastructure investment, revenue generation initiatives and maintaining the Provincial Revenue Fund (PRF) liquidity.

Municipalities have recognized the impact done through the implementation of Social Infrastructure Projects in order to address the infrastructure backlogs. Additional funding has been made available for the Phase 2 of the Rural Access Roads targeting the prioritized service delivery centres.

#### 1.6 The Acts, rules and regulations

The Constitution of the Republic of South Africa informs the mandate and operations of the department as well as the following Acts: PFMA (of 1999 as amended); MFMA (of 2003); Preferential Procurement Policy Framework Act (of 2004); Appropriation Act; DoRA; as well as the National Treasury Regulations.

#### 1.7 Budget decisions

The weak economic environment, has led to a tightening fiscal envelope. Therefore, cost containment and other fiscal consolidation measures will continue to be applied over the 2018 MTEF.

The budget decisions are aligned with provincial priorities pertaining to the need for intensified support and oversight of departments, municipalities and public entities.

In 2018/19, the department will be completing the Phase 1 of the Social Infrastructure Projects that include the drought relief programme implemented in Joe Gqabi District Municipality, electrification project implemented in King Sabatha Dalindyebo local municipality as well as Rural Access Roads implemented throughout the province. Furthermore, the department will initiate Phase of 2 of the Rural Access Roads over the 2018 MTEF in the five provincial district municipalities.

#### 1.8 Aligning departmental budgets to achieve government's prescribed outcomes

Provincial Treasury responds to Outcome 4 by providing support to provincial departments in attaining the following sub-outcomes:

- Productive investment is effectively crowded in through the infrastructure build programme;
- The productive sectors account for a growing share of production and employment;
- The elimination of unnecessary regulatory burdens and lower price increases for key inputs and wage goods fosters business confidence, reduces costs for working people and producers, and sustains investment and economic growth;
- Workers' education and skills increasingly meet economic needs;
- Spatial imbalances in economic opportunities are addressed through expanded employment in agriculture, the build programme and densification in the metros;
- Macroeconomic conditions support employment-creating growth;
- Workplace conflict is reduced and collaboration between government, organised business and organised labour improves;
- Economic opportunities for historically excluded and vulnerable groups are expanded and the growth and development in small business and cooperatives is improved markedly;

- Public employment schemes provide relief for the unemployed and build community solidarity and agency; and
- Investment in research, development and innovation supports inclusive growth by enhancing productivity of existing and emerging enterprises and supporting the development of new industries.

# 2. Review of the current financial year (2017/18)

#### 2.1 Key achievements

#### **Fiscal and Economic Review**

During the period under review, the department assisted the provincial government to allocate financial resources in an efficient and sustainable manner through prioritisation of areas that will have a maximum impact on the lives of the people and growth of the economy. The department managed to table the provincial Medium Term Budget Policy Statement (MTBPS) that outlines the medium-term resource allocations framework for key socio-economic programmes underpinning economic growth and development in province. Furthermore, three policy briefs were prepared mainly focusing on the dimensions and determinants of poverty in the province, impact of Provincial Local and Regional Economic Development (LRED) and Small, Medium and Micro Entreprises (SMME) development support initiatives, and also an update on the relative efficiencies in the Country's District Health Systems using the latest information from the District Health Barometer.

The department has been committed to implementing strict measures to curb expenditure on items that are considered as non-core and through this initiative savings were realized and were redirected to core service delivery areas. National Treasury issued revised Instruction Notes on Cost Containment Measures in 2017/18, in line with the budget strategy over the 2018 Medium Term and these were issued to the provincial departments and public entities. Various measures have also been put in place to curb unsustainable rise in personnel costs in the province that include the centralisation of authorisation of appointments on PERSAL and participating in the Provincial Coordinating Monitoring Team (PCMT).

Measures to explore ways of enhancing and increasing provincial revenue are being implemented. The Provincial Own Revenue Strategy was implemented by departments in the 2017/18 as a provincial plan for revenue enhancement. As part of revenue generating strategy, a research study on new sources to maximise own revenue has been initiated and the research project is currently at the stage where the literature findings are being verified with departments in order to confirm the preliminary findings on proposed new sources of own revenue. Thirteen departments were supported on a quarterly basis towards implementation of measures to ensure provincial cash liquidity

#### **Supply Chain Management (SCM) Reforms**

Provincial Treasury is continuing to support departments to implement LED Procurement Framework which promotes local content and procurement opportunities for local suppliers. As at the end of the third quarter, 48 per cent of the procurement budget for Goods and Services was spent on local suppliers located within the Province.

A total of 46 284 provincial SMME's were registered on the Central Supplier Database (CSD) to enable them to do business with government. There are ongoing engagements with departments to facilitate payment of creditors within a 30-day period to ensure that SMME's cash flows and financial sustainability is improved.

In an effort to professionalise SCM in the province, 258 officials from provincial departments were trained on identified areas that include Bid Committees, Demand Management; Infrastructure Procurement Delivery Management and Acquisition Management.

PT focused on capacitating the transversal SCM offices to deal with infrastructure procurement and focused on the roll-out of the new Standard for Infrastructure Procurement Delivery Model (SIPDM) in the Province. In order to build the necessary infrastructure procurement capacity, PT facilitated a five day SIPDM training course for all infrastructure departments. A Short-Term Technical Assistant appointed by NT is also assisting and adding value on the Infrastructure Delivery Management System (IDMS) with the development of terms of reference for the Provincial Treasury Infrastructure Procurement Review Committee.

#### **Governance and Accountability**

PT continued to monitor the implementation of the Provincial Audit Improvement Plan (PAIP). As a result, thirteen departments and eleven public entities obtained unqualified audit opinions as per Audit outcome of 2016/17. Although PT targeted to have the Department of Education (DoE) achieve an unqualified audit outcome, this was not achieved. However, the department maintained qualified audit opinion status with less number of findings.

PT continues to assess the risk across all departments and Public Entities and deploy the necessary interventions to ensure that there is no regression. Some of these interventions include reducing the irregular expenditure balances for all departments.

Following the approval of the Financial Management Accountability Framework (FMAF) that provides for the in-year determination of the financial management standards against which the provincial departments will be measured, PT has since developed Terms of Reference for the establishment of the FMAF Steering Committee.

Municipalities continued to be supported in the strengthening of governance structures including participation in their Audit Committees and Assessment of the effectiveness of their internal audits and risk management functions.

#### **Municipal Financial Governance**

Department continued to engage provincial departments that owe municipalities for services rendered to help improve their cash flows and enable them to pay their creditors, especially payments to ESKOM and other major creditors. Municipalities experiencing financial distress were further assisted to develop financial recovery plans to help them move towards financial sustainability.

The newly merged municipalities have challenges to meet their obligations as they become due and are vulnerable at a higher risk in the event to meet their financial obligations. These municipalities are exposed to significant Cash Flow Risk as they are experiencing challenges in the collection of outstanding debts. Municipalities experiencing financial distress were further assisted to develop financial recovery plans /financial turnaround strategies to support them move towards financial sustainability.

During the period under review, the department managed to conduct site visits to determine whether infrastructure funds utilised by the provincial infrastructure departments translate to actual expenditure on the ground as well as ensuring value for money has been achieved. The projects that were visited were for COGTA electrification. These projects fall under OR Tambo and Alfred Nzo District Municipalities. The expenditure in respect of infrastructure departments was also monitored and reported on a monthly basis through the Top Management, Cabinet Budget Committee and Executive Council meetings.

Department continued to enhance social Infrastructure in the form of rehabilitation of rural access roads, water and sanitation as well as electrification in some rural municipalities. Progress is being made on the implementation of social infrastructure projects and to date, the Joe Gqabi Drought Relief Programme which consists of 20 sub-projects (Water, Sewer, Electrification and Fencing), is at 89 per cent completion. King Sabata Dalindyebo Electrification which consists of 13 sub-projects, is at 88 per cent completion, whilst KSD R61 by-pass is complete. Ntabankulu road infrastructure improvement is at 96 per cent.

#### 2.2 Key challenges

The revenue research project is progressing slower than the planned timelines of the project plan. Additional capacity was put in place by the researcher to accelerate the project, but the delivery of planned phases of the project has not improved. The contract for the research project spans over 12 months which is ending in March 2018. Clear findings of new revenue sources are not yet available and the research work is continuing with assessment of literature and the interview findings. Due to the effort that has already been put in place by the province and the researcher, the extension of the contract is being considered. The researcher was requested to prepare a proposal with an amended project plan with clear timelines and deliverables to complete the research project within strict timelines in the 2018/19 financial year that will ensure that new sources are available for implementation as a matter of urgency.

With regards to the Social Infrastructure Projects, the main challenges which hindered the performance of the programme in the current financial year included the lack of capacity of some of the appointed service providers mainly resulting from cash-flow challenges; lack of technical capacity to manage the project implementation at municipal level.

# 3. Outlook for the coming financial year (2018/19)

#### **Fiscal and Economic Outlook**

The department will continue to assist the provincial government in order to ensure efficient allocation of resources and protection of non-negotiables. Four policy briefs will be produced focusing on the impact of local, regional and rural economic development initiatives; efficient primary health services delivery; and evaluating interventions to improve basic education outcomes in the province.

Strict implementation of cost containment measures will be prioritised through enforcing budget ceilings on the non-core items with the intention to ensure that service delivery commitments are carried to the fullest. Reduction of the ratio of Compensation of Employees in relation to total budget expenditure will continue to be a priority in 2018/19. PT will continue to play an active role in the centralisation of authorisation of appointments on PERSAL through participation in the Provincial Coordinating Monitoring Team (PCMT) whose mandate is to optimise the utilisation of human capital and promote fiscal discipline in the province.

PT will continue to support departments to improve revenue collection. The Provincial Own Revenue Strategy implementation will continue to be monitored and the recommendations of the research study on new sources to maximise own revenue will be implemented. It is envisaged that the research support will improve the estimated revenue collection by the revenue generating departments.

Reduction of expenditure and improvement in efficiencies of public entities will be prioritised. Reviews of performance, both financial and non-financial performance, will be conducted for all public entities in order to identify areas of improvement. The rationalisation and refocusing of provincial public entities to strengthen and improve financial management and governance in order to maximise economic benefits to the province, will continue.

#### **Supply Chain Management Reforms**

To ensure maximum retention of fiscal spend in the province and to stabilise vulnerable and declining sectors as a result of the economic crisis and de-industrialisation, PT together with Department of Economic Development Environmental Affairs and Tourism (DEDEAT) will monitor the implementation of the Local Economic Development Procurement Framework (LEDPF). with the aim to achieve the following objectives:

Ensuring maximum retention of Provincial fiscal spend in the province.

- To stabilise vulnerable and declining sectors as a result of the economic crisis and deindustrialisation.
- Protect and safeguard productive capacity of existing industries and retain current jobs.
- Diversify government efforts geared towards spreading employment and investment over a wide range of industrial activities.
- Expand and increase the productive capacity of SMMEs and Cooperatives in the province.

A number of commodities that are manufactured and readily available in the province will continue to be identified, based on the Procurement Plans submitted by the departments. PT will update the list of local manufactured commodities and publish it on its website to help departments prior to engaging on the procurement. Identification of opportunities for off-take agreements will be prioritised to ensure that the 50 per cent target of sourcing goods and services locally is achieved.

To ensure sustainability of SMMEs, payment of creditors within 30 days as required by National Treasury Regulations (NTR) 8.2.3 will be closely monitored through Creditors and Debtors Forums which serve as platforms to share best practices with departments on 30-day payment of creditors.

#### **Governance and Accountability**

In line with its mandate of ensuring sound financial management, underpinned by transparency, accountability and overall good governance, PT will support departments and public entities to implement the Provincial Audit Intervention Plan. The intention is to have unqualified audit opinions in 13 departments and 11 public entities. Municipalities will also be supported to improve financial performance and governance which may result in 25 municipalities obtaining unqualified audit opinions.

#### **Municipal Financial Governance**

Improvement of municipal financial performance and governance towards effective and efficient use of public resources will be done by providing support and monitoring to all 36 municipalities on revenue expenditure, cash management, and assets and liabilities. Municipalities will further be supported to improve spending on conditional grants.

Treasury will continue to engage provincial departments that owe municipalities for services rendered to help improve their cash flows and enable them to pay their creditors, especially payments to ESKOM and other major creditors.

The Social Infrastructure Projected are continuing over the 2018 MTEF. The department will also commence with Phase 2 of the Rural Access Roads programme mainly targeting prioritized service delivery centres i.e. schools, health facilities, farms and tourism centres. A total of 726 kilometres is planned in Alfred Nzo, Amathole, Sarah Baartman, and OR Tambo District Municipalities and these will implemented by South African National Roads Agency Limited (SANRAL) on behalf of the department. The department has allocated a total budget of R402 million over the 2018 MTEF.

# 4. Reprioritisation

Through the reprioritisation exercise, the department was able to realise savings on non-core items. Projects that were discontinued were removed from the 2018 MTEF outer year indicatives. Non-core goods and services budget provisions were reprioritised accordingly. The budget committee will continue to play an active role in ensuring that programmes are spending as projected and that budget pressures are addressed through reprioritisation. This monitoring exercise will continue over the 2018 MTEF.

### 5. Procurement

There is a standard lease agreement for equipment and finance lease contracts such as photocopiers, fax machines, cell phones, telephone landlines (Unified Communication Solution) and fleet. The department has on-going contracts for commercial banking services, departmental printing services, 24-hour wellness services, competency assessments, provision of security services (for all the districts offices), cleaning services (head office and district offices), departmental stationery, travel management services and ICT provision. The contract for organisational development project is in procurement process. The department will embark on projects which include replacement of ICT related infrastructure and performance audits.

The department will continue with the ICT audits, forensic investigation in provincial departments as well as monitoring of social infrastructure projects. These services were procured through the appointment of consultants. The Supply Chain Management Unit will continue to consider LED, Women, Youth and people with disability in the procurement process, over the 2018 MTEF including price negotiations.

# 6. Receipts and financing

#### 6.1 Summary of receipts

Table 2: Summary of departmental receipts

Outcome			Main appropriation		Adjusted appropriation	Revised estimate	Medium-term estimates			% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Equitable share	324 052	492 422	879 264	724 522	717 277	622 824	591 487	570 992	587 174	(5.0)
Conditional grants	-	-	-	-	-	-	-	-	-	
Total receipts	324 052	492 422	879 264	724 522	717 277	622 824	591 487	570 992	587 174	(5.0)
of which										
Departmental receipts	406 797	568 914	734 115	97 182	97 182	420 492	102 818	108 987	114 982	(75.5)

Departmental receipts consist of equitable share transfers from national government. The substantial increase from R324.052 million in 2014/15 to the revised estimate of R662.824 million in 2017/18 is mainly due to an increase in transfer allocations in respect of social infrastructure interventions. In 2018/19, the allocation decreases to R591.487 million due to a decline in the allocation for social Infrastructure as some of these projects are nearing completion. The allocation for social infrastructure continue to decline over the MTEF outer years.

#### 6.2 Departmental receipts collection

Table 3: Summary of departmental receipts and collection

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	ium-term estima	tes	% change
R thousand	2014/15	2015/16	2016/17	ирргорпиион	2017/18	commute	2018/19	2019/20	2020/21	from 2017/18
Tax receipts	-	-	-	-	-	-	-	-	-	
Casino tax es	-	-	-	-	-	-	-	-	-	
Horse racing taxes	-	-	-	-	-	-	-	-	-	
Liquor licences	-	-	-	-	-	-	-	-	-	
Motor vehicle licences	-	-	-	-	-	-	-	-	-	
Sales of goods and services other than capital assets	192	193	192	210	210	194	222	236	249	14.4
Transfers received	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	
Interest, dividends and rent on land	405 131	568 584	733 845	96 265	96 265	419 839	101 848	107 959	113 897	(75.7)
Sales of capital assets	149	-	-	_	-	-	-	_	-	
Transactions in financial assets and liabilities	1 325	137	78	707	707	459	748	792	836	63.0
Total departmental receipts	406 797	568 914	734 115	97 182	97 182	420 492	102 818	108 987	114 982	(75.5)

Table 3 above shows the summary of departmental receipts and collections. Own revenue decreased from R406.797 million in 2014/15 to an estimated R420.492 million in 2017/18. The decrease to R102.818 million in 2018/19 is due to expected lower cash balances in the provincial revenue fund owing

to allocation of surplus funds for provincial priorities. It is estimated that receipts will increase gradually over the 2018 MTEF.

## 7. Payment summary

#### 7.1 Key assumptions

Assumptions and factors contained in the 2017 Medium-Term Budget Policy Statement (MTBPS), such as revised inflationary projections were taken into consideration. The budget for personnel was formulated using the 2018 MTEF personnel inflation issued by National Treasury. Provisions were also made for the carry-through costs of the 2017 wage agreement. Provincial budget reductions and cost containment measures have been taken into account for the entire 2018 MTEF.

#### 7.2 Programme Summary

Table 4: Summary of payments and estimates by programme

Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medi		% change		
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
1. Administration	137 980	125 566	139 667	158 403	152 873	152 457	162 324	170 646	178 549	6.5
2. Sustainable Resource Management	46 848	54 499	56 490	66 109	61 951	62 625	72 381	74 844	79 826	15.6
3. Asset And Liability	21 210	20 183	22 038	25 205	25 002	24 975	27 120	28 841	30 678	8.6
4. Financial Governance	74 622	80 086	73 490	88 970	85 162	85 159	86 024	91 265	97 181	1.0
5. Municipal Financial Governance	43 392	212 088	587 579	385 835	392 289	297 608	243 638	205 396	200 940	(18.1)
Total payments and estimates	324 052	492 422	879 264	724 522	717 277	622 824	591 487	570 992	587 174	(5.0)

#### 7.3 Summary of economic classification

Table 5: Summary of payments and estimates by economic classification

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate	es	% change
R thousand	2014/15	2015/16	2016/17	ирргоргиион	2017/18	commute	2018/19	2019/20	2020/21	from 2017/18
Current payments	311 674	313 708	326 830	383 092	359 502	359 782	391 262	414 217	439 504	8.7
Compensation of employ ees	255 669	252 873	268 800	310 849	293 072	294 699	324 535	345 834	368 203	10.1
Goods and services	56 005	60 835	58 030	72 243	66 430	65 083	66 727	68 383	71 301	2.5
Interest and rent on land	-	-	-	_	-	-	-	_	-	
Transfers and subsidies to:	4 990	175 360	549 164	338 208	354 010	259 374	193 999	152 077	144 193	(25.2)
Provinces and municipalities	-	76 444	208 871	115 444	92 985	96 731	60 000	-	-	(38.0)
Departmental agencies and accounts	879	93 834	336 818	218 816	252 834	154 299	132 742	151 233	143 302	(14.0)
Higher education institutions	-	-	-	_	-	-	-	_	-	
Foreign gov ernments and international organisations	-	-	-	_	-	-	-	_	-	
Public corporations and private enterprises	-	-	-	-	_	-	-	-	-	
Non-profit institutions	-	-	-	-	_	-	-	-	-	
Households	4 111	5 082	3 475	3 948	8 191	8 344	1 257	844	891	(84.9)
Payments for capital assets	6 395	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-	
Machinery and equipment	6 395	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Heritage Assets	-	-	-	_	-	-	-	-	-	
Specialised military assets	-	-	-	_	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	
Softw are and other intangible assets	_	_	-	_	-	-	-	-	_	
Payments for financial assets	993	14	98	-	-	-	-	-	-	
Total economic classification	324 052	492 422	879 264	724 522	717 277	622 824	591 487	570 992	587 174	(5.0)

Tables 4 and 5 above show the summary of payments and estimates per programme and economic classification. Actual expenditure increased from R324.052 million in 2014/15 to a revised estimate of R662.824 million in 2017/18. This is mainly due to transfer payments for municipal social infrastructure interventions. In 2018/19, the budget decreases by 5.0 per cent to R591.487 million due to a decline in the budget allocation for social infrastructure projects.

Compensation of Employees (CoE) increased from R255.669 million in 2014/15 to a revised estimate of R294.699 million in 2017/18. This increase is due to the appointment of interns for experiential training; contractual personnel for LOGIS implementation in provincial departments; and the establishment of

the Technical Support Unit (TSU). In 2018/19, the budget increases by 10.1 per cent to R324.535 million due to provisions made for the appointment of interns, the funding of critical vacant posts, ICT software developers, provisions for TSU contractual personnel as well as provision made for the Improvement in Conditions of Service (ICS). The budget increases moderately over the MTEF outer years to cover for the ICS adjustments.

Goods and Services increased from R56.005 million in 2014/15 to a revised estimate of R65.083 million in 2017/18 mainly due to additional allocations received for the DoE administrative intervention strategy. In 2018/19, the budget increases by 2.5 per cent to R66.727 million mainly due to provisions made for the strengthening of provincial infrastructure management and provincial revenue study project.

Transfers and Subsidies increased from R4.990 million in 2014/15 to a revised estimate of R259.374 million in 2017/18 due to allocations received for various social infrastructure projects. In 2018/19, the budget decreases by 25.2 per cent to R193.999 million due to a decline in the budget allocation for social infrastructure projects.

Payments for Capital Assets decreased from R6.395 million in 2014/15 to a revised estimate of R3.668 million in 2017/18 due to a change in the departmental cellular phone policy. In 2018/19, the budget increases by 69.7 per cent to R6.226 million due to provisions made for the upgrade of the computer server infrastructure.

#### 7.4 Expenditure by municipal boundary

Table 6: Summary of departmental payments and estimates by benefiting municipal boundary

				Main	Adjusted	Revised				% change
		Outcome		appropriation	appropriation	estimate	Medi	ium-term estimat	es	from
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	2017/18
Buffalo City	-	-	-	-	-	-	2 848	3 861	3 666	
Nelson Mandela Bay	_	-	-	-	-	-	-	-	-	
Cacadu District Municipality	-	4 651	31 849	22 752	22 024	18 240	3 363	3 580	3 395	(81.6)
Dr Beyers Naude	_	-	-	-	-	-	-	-	-	
Blue Crane Route	_	-	-	-	-	-	2 634	3 580	3 395	
Makana	-	-	-	-	-	-	-	-	-	
Ndlambe	-	-	-	-	-	-	-	-	-	
Sunday's River Valley	-	1 193	12 334	10 654	10 269	10 269	385	-	-	(96.3)
Kouga	_	-	-	-	_	-	-	-	-	
Kou-Kamma	-	3 458	19 515	12 098	11 755	7 971	344	-	-	(95.7)
Amatole District Municipality	-	20 392	72 681	40 096	37 015	33 950	23 121	27 272	25 844	(31.9)
Mbhashe	-	14 991	39 110	17 009	17 009	17 009	10 167	13 842	13 114	(40.2)
Mnquma	_	_	-	-	-	-	1 785	2 423	2 300	
Great Kei	-	_	-	-	_	-	-	-	_	
Amahlathi	_	_	-	-	_	-	6 556	8 929	8 458	
Ngqushwa	_	_	_	-	-	-	_	_	-	
Raymond Mhlaba	_	5 401	33 571	23 087	20 006	16 941	4 613	2 078	1 972	(72.8)
Chris Hani District Municipality	_	3 139	24 920	17 046	16 491	9 989	34 930	46 797	44 338	249.7
Inx uba Yethemba	_	_	_	-	_	-	-	_	-	
Intsika Yethu	_	_	_	-	_	_	17 879	24 352	23 067	
Emalahleni	_	3 139	24 920	17 046	16 491	9 989	6 007	7 423	7 032	(39.9)
Engcobo	_	_	_	_	_	_	3 758	5 115	4 847	` ′
Sakhisizw e	_	_	_	_	_	_	4 847	6 603	6 254	
Enoch Mgijima	_	_	_	_	_	_	2 439	3 304	3 138	
Joe Gqabi District Municipality	_	2 298	36 507	29 538	29 335	15 108	203	_	_	(98.7)
Elundini	_	2 298	28 142	25 485	25 485	13 487	_	_	_	(100.0)
Sengu	_	_	8 365	4 053	3 850	1 621	203	_	_	(87.5)
Walter Sisulu	_	_	-	_	_	-		_	_	(0110)
O.R. Tambo District Municipality		85 930	234 623	119 961	157 461	92 895	54 939	31 119	29 487	(40.9)
Ngquza Hill		1 992	33 142	26 297	20 841	16 171	14 171	11 858	11 239	(12.4)
Port St Johns	_	_	20 510	17 406	11 086	6 864	8 776	3 342	3 167	27.9
Ny andeni	_	3 188	12 538	5 281	5 281	5 281	-	-	-	(100.0)
Mhlontio	_	913	11 219	9 008	8 706	5 381	302	_	_	(94.4)
King Sabata Dalindy ebo	_	79 837	157 214	61 969	111 547	59 198	31 690	15 919	15 081	(46.5)
Alfred Nzo District Municipality		21 822	45 782	23 028	19 023	15 443	30 680	35 771	33 870	98.7
Matatiele Front Matatiele			7 864	6 992	6 642	3 496	12 058	15 966	15 115	244.9
Umzimy ubu	_	912	2 714	1 613	1 613	1 613	1 026	1 398	1 324	(36.4)
Mbizana	_	-	9 746	8 178	4 089	4 089	17 596	18 407	17 431	330.3
Ntabankulu	_	20 910	25 458	6 245	6 679	6 245	-	-	-	(100.0)
District Municipalities	37 452	64 987	131 386	118 966	100 370	101 421	79 983	42 545	45 270	(21.1)
Cacadu District Municipality	7 292	8 374	6 838	7 515	7 335	7 456	8 055	8 572	9 121	8.0
Amatole District Municipality	5 177	7 089	7 529	8 322	7 248	7 226	7 926	8 440	8 987	9.7
Chris Hani District Municipality	9 100	7 040	7 079	7 760	7 488	7 409	7 406	7 880	8 383	(0.0)
Cacadu District Municipality	3 100	7 040	1 019	1 100	7 400	7 409	7 400	7 000	0 303	(0.0)
Joe Gqabi District Municipality	2 910	33 278	99 883	84 042	67 159	68 078	44 322	4 597	4 890	(34.9)
O.R. Tambo District Municipality	10 869	6 664	5 596	6 081	6 082	6 130	6 606	7 026	7 474	7.8
Alfred Nzo District Municipality	2 104	2 542	4 461	5 246	5 058	5 122	5 668	6 030	6 415	10.7
Whole Province	286 600	289 203	301 516	353 135	335 558	335 778	361 420	380 047	401 304	7.6
Total	324 052	492 422	879 264	724 522	717 277	622 824	591 487	570 992	587 174	(5.0)

Table 6 above show the summary of payments and estimates by benefitting municipality boundary. The department is implementing social infrastructure projects such as access roads in various municipalities, drought relief in Joe Gqabi municipality and electrification in King Sabata Dalindyebo municipality. Total expenditure increased from R324.052 million in 2014/15 to a revised estimate of R622.824 million in 2017/18 mainly due to an increase in the allocation for social infrastructure projects. In 2018/19, the overall budget for the department decreases by 5 per cent to R591.487 million due to a decline in the budget allocation for social infrastructure projects.

#### 7.5 Infrastructure payments

#### 7.5.1 Departmental infrastructure payments

Table 7: Summary of departmental payments and estimates on infrastructure

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate	es	% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Existing infrastructure assets	-	-	-	-	-	-	-	-	-	
Maintenance and repairs	-	-	-	-	-	-	-	-	-	
Upgrades and additions	-	-	-	-	_	_	-	-	-	
Rehabilitation and refurbishment	-	-	-	-	_	_	-	-	-	
New infrastructure assets	-	-	-	-	-	-	-	-	_	
Infrastructure transfers	-	169 435	544 767	333 157	344 717	249 928	191 575	150 000	142 000	(23.3)
Current	_	-	-	-	-	-	-	-	_	
Capital	-	169 435	544 767	333 157	344 717	249 928	191 575	150 000	142 000	(23.3)
Infrastructure payments for	_			_	_	_	_		_	
financial assets				_		_	_			
Infrastructure leases	-	-	-	-	-	-	-	-	-	
Non infrastructure	-	-	-	-	-	-	-	-	-	
Total department infrastructure	-	169 435	544 767	333 157	344 717	249 928	191 575	150 000	142 000	(23.3)

Tables 7 above shows the summary of payments and estimates on infrastructure. Actual expenditure increased from R169.435 million in 2015/16 to a revised estimate of R249.928 million in 2017/18 due to transfer payments for municipal social infrastructure interventions. In 2018/19 the budget decreases by 23.3 per cent to R191.575 million due to decline in the budget for social infrastructure projects.

These funds are directed towards the completion of the drought relief intervention programme implemented in Joe Gqabi District Municipality, electrification of Western Side of King Sabata Dalindyebo Local Municipality and rural access roads implemented through South African National Roads Agency Limited (SANRAL).

#### 7.6 Departmental Public-Private Partnership (PPP) projects

None.

#### 7.7 Conditional grant payments

None.

#### 7.8 Transfers

#### 7.8.1 Transfers to public entities

None.

#### 7.8.2 Transfers to other entities

Table 8: Transfers to other entities

Outcome				Main Adjusted Revised appropriation appropriation estimate			Med		% change	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
SABC (TV Licences)	2	2	2	3	2	2	2	3	4	0.0
PSETA (discontinued)	131	-	-	-	-	-	-	-	-	
FASSET	746	841	920	1 100	1 100	1 100	1 165	1 230	1 298	5.9
South Africa National Roads Agency (SANRAL)	-	92 991	335 896	217 713	251 732	153 197	131 575	150 000	142 000	(14.1)
Total departmental transfers	879	93 834	336 818	218 816	252 834	154 299	132 742	151 233	143 302	(14.0)

Table 8 above shows the summary of transfer to other entities. The expenditure increased from R879 thousand in 2014/15 to R154.299 million in 2017/18. The increase is mainly attributed to transfer payments for municipal social infrastructure interventions which are implemented through SANRAL. In 2018/19, the budget decreases by 14 per cent to R132.742 million due to a decline in the budget for social infrastructure projects. The department will continue with implementation of social infrastructure projects, provisions for television license fees and skills development fund levies over the 2018 MTEF.

#### 7.8.3 Transfers to local government

Table 9: Transfers to local government by category

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medi	% change		
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Category A	-	-	-	-	_	-	-	-	-	
Category B	-	45 845	112 593	35 444	29 862	32 673	20 000	-	-	(38.8)
Category C	-	30 599	96 278	80 000	63 123	64 058	40 000	-	-	(37.6)
Unallocated	-	-	-	-	-	-	-	-	-	
Total departmental transfers	-	76 444	208 871	115 444	92 985	96 731	60 000	-	-	(38.0)

Table 9 above shows the summary of departmental transfers to local government by category. The transfer allocations reflected from 2015/16 to 2016/17 and in 2017/18 pertain to social infrastructure interventions. In 2018/19 the budget decreases by 38 per cent from a revised estimate of R96.731 million to R60 million due to a decline in the allocation for social infrastructure projects. In 2018/19 these transfers will be directed to Joe Gqabi district municipality for the completion of the drought relief programme and KSD for electrification.

#### 7.8.4 Transfers to local government by grant name

None.

# 8. Programme description

#### 8.1 Programme 1: Administration

**Objectives:** To provide leadership and strategic management and appropriate support services to all other programmes. The programme consists of 5 sub-programmes, namely:

- Office of the Member of the Executive Council: sets priorities and political directives in order to meet the mandate of the department;
- Management Services: translates policies and priorities into strategies for effective service delivery manages and monitors organisational performance and provides legal services and information technology support;
- **Corporate Services:** provides an internal enabling environment and support service to the other programmes with regard to human resource management and development, records management and security and facilities management;
- **Financial Management (Office of the CFO):** To manage and facilitate the provision of financial, supply chain, asset management, and internal control services to the department;
- Internal Audit: To manage internal audit and risk management services

Table 10: Summary of departmental payments and estimates sub-programme: P1- Administration

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat		% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
1. Office Of The Mec	5 495	6 266	6 128	7 298	7 153	6 927	7 738	8 192	8 675	11.7
2. Management Services	40 835	32 909	38 035	46 522	41 536	42 212	47 895	48 978	49 274	13.5
3. Corporate Services	34 762	35 544	41 107	45 119	45 093	44 256	45 962	48 529	51 561	3.9
4. Financial Management (Office O	52 536	44 765	46 834	51 126	51 242	51 453	52 077	55 744	59 248	1.2
5. Internal Audit	4 352	6 082	7 563	8 338	7 849	7 609	8 652	9 203	9 791	13.7
Total payments and estimates	137 980	125 566	139 667	158 403	152 873	152 457	162 324	170 646	178 549	6.5

Table 11: Summary of departmental payments and estimates by economic classification: P1 – Administration

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es	% change
R thousand	2014/15	2015/16	2016/17	арргорпацоп	2017/18	estillate	2018/19	2019/20	2020/21	from 2017/18
Current payments	129 614	120 031	133 005	151 841	145 281	144 827	154 131	163 871	172 879	6.4
Compensation of employees	90 088	82 444	92 406	105 587	101 953	101 981	111 321	118 699	126 221	9.2
Goods and services	39 526	37 587	40 599	46 254	43 328	42 846	42 810	45 172	46 658	(0.1)
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies to:	2 374	2 181	3 392	3 340	3 827	3 962	1 967	2 077	2 193	(50.4)
Provinces and municipalities	-	-	-	-	-	-	-	-	-	
Departmental agencies and accounts	879	843	922	1 103	1 102	1 102	1 167	1 233	1 302	5.9
Higher education institutions	_	-	-	-	_	-	_	-	-	
Foreign gov ernments and international organisations	_	_	-	-	_	-	_	-	_	
Public corporations and private enterprises	_	-	-	-	_	-	_	-	-	
Non-profit institutions	_	_	-	_	-	-	_	-	_	
Households	1 495	1 338	2 470	2 237	2 725	2 860	800	844	891	(72.0)
Payments for capital assets	4 999	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-	
Machinery and equipment	4 999	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Heritage Assets	_	_	-	-	_	-	_	-	-	
Specialised military assets	_	_	_	-	_	-	_	-	-	
Biological assets	_	-	-	-	_	-	_	-	_	
Land and sub-soil assets	_	_	_	-	_	-	_	-	_	
Software and other intangible assets	_	_	_	-	_	-	_	-	_	
Payments for financial assets	993	14	98	-	-	-	-	-	-	
Total economic classification	137 980	125 566	139 667	158 403	152 873	152 457	162 324	170 646	178 549	6.5

Tables 10 and 11 above show that expenditure increased from R137.980 million in 2014/15 to a revised estimate of R152.457 million in 2017/18. The increase is mainly due to provisions made for ICS adjustments, appointment of interns for experiential learning as well as provincial intervention and organisational development projects. In 2018/19, the budget increases by 6.5 per cent to R162.324 million mainly due to provisions made for an additional intake of interns, the filling of critical vacant posts and provisions made for the upgrade of the computer server infrastructure.

Compensation of Employees (CoE) increased from R90.088 million in 2014/15 to a revised estimate of R101.981 million in 2017/18 due to appointment of interns for experiential learning, salary level upgrades and ICS adjustments. In 2018/19, the budget increases by 9.2 per cent to R111.321 million due to provisions made for an additional intake of interns, ICT software developers and the funding of critical vacant posts.

Goods and Services increased from R39.526 million in 2014/15 to a revised estimate of R42.846 million in 2017/18 due to provincial interventions as well as change management and organizational realignment projects. In 2018/19, the budget decreases by 0.1 per cent to R42.810 million due to a decline in provisions made for provincial interventions.

Transfers and Subsidies increased from R2.374 million in 2014/15 to a revised estimate of R3.962 million in 2017/18. In 2018/19, the budget decreases by 50.4 per cent to R1.967 million due to the anticipated reduction in the number of officials exiting the department.

Payments for Capital Assets decreased from R4.999 million in 2014/15 to R3.668 million in 2017/18 due to a change in the departmental cellular phone policy. In 2018/19, the budget increases by 69.7 per cent to R6.226 million due to provisions made for the upgrade of the computer server infrastructure.

Table 12: Selected service delivery measures for the programme: P1: Administration

	Estimated performance	Med	ium-term estimates	
Programme performance measures	2017/18	2018/19	2019/20	2020/21
Unqualified audit opinion on predetermined objectives.	1	1	1	1
Number of Business solutions to improve departmental processes	2	2	2	2
Level of MPAT HRM Achievability	4	4	4	4
Unqualified Audit Opinion.	1	1	1	1
Level of MPAT Internal Audit Achiev ability	4	4	4	4

With regards to providing leadership, strategic management and appropriate support services to other departmental programmes, the programme will focus on improving its internal control systems in order to achieve an unqualified audit opinion. Staff will be capacitated through Human Resource (HR) projects like, Talent Management, Change Management, Competency Assessments, 24-hour Wellness Service etc. The programme will improve efficiency in its operations through automation of business processes.

#### 8.2 Programme 2: Sustainable Resource Management

**Objectives:** To ensure the effective and efficient planning, utilisation, implementation and monitoring of Provincial Fiscal Resources.

The programme consists of four sub-programmes namely:

- **Programme Support:** provides strategic leadership in implementing strategies to ensure the programme's contribution in realising departmental objectives;
- **Economic Analysis:** determines and evaluates economic parameters and socio-economic imperatives within a provincial and macro-economic context;
- Fiscal Policy: promotes optimal financial resource allocation and enables government to finance
  its service delivery obligations, and also promotes sound planning, budgeting, financial
  management and reporting in Public Entities;
- Budget Management: promotes effective optimal resource allocation; manages fiscal assets
  optimises liquidity requirements and returns on financial investments and maximises the latter
  within acceptable levels of risk.

Table 13: Summary of departmental payments and estimates sub-programme: P2- Sustainable Resource Management

		Outcome			Adjusted Revised		Medi	es	% change	
		outoom o		appropriation	appropriation	estimate	111001	um torm ootimut		from 2017/18
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	110111 2017/10
Programme Support	2 923	2 079	2 476	2 775	2 699	2 709	2 951	3 143	3 347	8.9
2. Economic Analysis	2 215	2 633	2 640	2 883	2 250	2 107	2 608	2 782	2 968	23.8
3. Fiscal Policy	7 222	5 818	6 315	9 674	8 232	8 363	10 035	9 132	9 728	20.0
4. Budget Management	34 488	43 969	45 059	50 777	48 770	49 446	56 787	59 787	63 783	14.8
Total payments and estimates	46 848	54 499	56 490	66 109	61 951	62 625	72 381	74 844	79 826	15.6

Table 14 Summary of departmental payments and estimates by economic classification: P2 – Sustainable Resource Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate		% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Current payments	46 554	52 923	56 319	66 109	61 828	62 484	71 924	74 844	79 826	15.1
Compensation of employees	44 742	50 505	53 761	61 605	57 916	58 721	65 374	69 647	74 201	11.3
Goods and services	1 812	2 418	2 558	4 504	3 912	3 763	6 550	5 197	5 625	74.1
Interest and rent on land	-	-	-	-	-	-	-	_	-	
Transfers and subsidies to:	294	1 576	171	-	123	141	457	-	-	224.1
Provinces and municipalities	-	-	-	-	-	-	-	_	-	
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-	
Higher education institutions	-	-	-	-	-	-	-	_	-	
Foreign governments and international organisations	-	_	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	_	-	
Non-profit institutions	-	-	-	-	-	-	-	_	-	
Households	294	1 576	171	-	123	141	457	_	-	224.1
Payments for capital assets	-	-	-	-	-	-	-	-	-	·
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-	
Machinery and equipment	-	-	-	-	-	-	-	_	-	
Heritage Assets	-	-	-	-	-	-	-	-	-	
Specialised military assets	-	-	-	-	-	-	-	_	-	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	
Software and other intangible assets	-	-	-	-	-	-	-	_	-	
Payments for financial assets	-	-	-	-	-	-	-	-	-	
Total economic classification	46 848	54 499	56 490	66 109	61 951	62 625	72 381	74 844	79 826	15.6

Tables 13 and 14 above show that actual expenditure increased from R46.848 million in 2014/15 to a revised estimate of R62.625 million in 2017/18. The increase is mainly due to provisions made for the provincial revenue study as well as planned appointments linked to Public Entities and Infrastructure units. In 2018/19, the budget increases by 15.6 per cent to R72.381 million mainly due to provisions made for the funding of critical vacant posts as well as infrastructure technical support services.

Compensation of Employees (CoE) increased from R44.742 million in 2014/15 to a revised estimate of R58.721 million in 2017/18. In 2018/19 the budget increases by 11.3 per cent to R65.374 million due to provisions made for the filling of critical vacant posts.

Goods and Services increased from R1.812 million in 2014/15 to a revised estimate of R3.763 million in 2017/18 due to provisions made for the provincial revenue study. In 2018/19 the budget increases by 74.1 per cent to R6.550 million due to provisions made for infrastructure technical support services as well as the continuation of the provincial revenue study project.

Transfers and Subsidies decreased from R294 thousand to a revised estimate of R141 thousand in 2017/18. In 2018/19 the budget increases to R457 thousand due to an increase in the number of officials exiting the department.

#### **Service Delivery Measures**

Table 15: Selected service delivery measures for the programme: P2: Sustainable Resource Management

	Estimated performance	Medium-term estimates			
Programme performance measures	2017/18	2018/19	2019/20	2020/21	
Tabled Medium Term Budget Policy Statement(MTBPS).	1	1	1	1	
Number of policy briefs on key sector focus areas.	4	4	4	4	
Number of departments with improved revenue collection	5	6	6	6	
Consolidation of public entities' budgets prepared for tabling encompassing provincial policy imperatives.	1	1	1	1	
Number of public entities monitored on efficient and effective use of resources.	9	9	9	9	
Number of provincial budgets prepared for tabling within legislative time frames.	2	2	2	2	
Number of departments supported to reduce CoE Ratio.	-	13	13	13	
Number of provincial departments monitored on compliance to allocative efficacy.	14	13	13	13	
Number of departments supported to spend allocated budget to ensure value for money.	-	6	6	6	
Number of departments supported towards implementation of measures to ensure provincial cash liquidity.	14	13	13	13	
Number of departments supported to comply with National Treasury Regulations with regards to effecting payments within 30 days.	14	13	13	13	
Number of departments supported to ensure movement on provincial debtors.	14	13	13	13	
Number of departments supported to implement infrastructure long term plans (Infrastructure Delivery Management System) as per Provincial	10	10	10	10	
Number of departments supported to increase Gross Capital Formation	-	10	10	10	
Number of departments monitored to improve infrastructure performance.	9	12	12	12	

Table 15 above shows service delivery measures for Sustainable Resource Management. To ensure effective and efficient planning, implementation and monitoring of provincial fiscal resources, the programme will fund priorities in provincial departments. The programme will continuously monitor the expenditure of provincial departments and public entities to ensure effective use of resources and also monitor them on compliance to current laws and regulations.

#### 8.3 Programme 3: Asset and Liabilities Management

**Objectives:** To provide policy direction promote and enforce transparency and effectiveness of Supply Chain management and Asset Management in the province. The programme consists of two subprogrammes namely:

- **Programme Support:** provides strategic leadership in implementing strategies to ensure the programme's contribution in realising departmental objectives; and
- Asset Management: To provide policy direction facilitates the effective and efficient management of physical assets and promotes economic development targeted government procurement.

Table 16: Summary of departmental payments and estimates sub-programme: P3 – Asset and Liabilities Management

		Outcome		Outcome Main Adjusted Revised appropriation appropriation estimate			Revised estimate	Medi	% change	
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Programme Support	504	33	-	-	-	-	-	-	-	
2. Asset Management	20 706	20 150	22 038	25 205	25 002	24 975	27 120	28 841	30 678	8.6
Total payments and estimates	21 210	20 183	22 038	25 205	25 002	24 975	27 120	28 841	30 678	8.6

Table 17: Summary of departmental payments and estimates by economic classification: P3 - Asset and Liabilities Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate		% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Current payments	20 887	20 096	22 012	25 205	25 002	24 975	27 120	28 841	30 678	8.6
Compensation of employ ees	19 980	19 097	20 967	22 875	21 848	22 075	23 930	25 489	27 154	8.4
Goods and services	907	999	1 045	2 330	3 154	2 900	3 190	3 352	3 524	10.0
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies to:	323	87	26	-	-	-	-	-	-	
Provinces and municipalities	_	-	-	-	_	-	_	_	-	
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-	
Higher education institutions	-	-	-	-	-	-	-	-	-	
Foreign governments and international organisations	-	-	-	-	_	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	
Non-profit institutions	-	-	-	-	-	-	-	-	-	
Households	323	87	26	-	-	-	-	-	-	
Payments for capital assets	_	-	-	-	_	-	-	-	-	
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-	
Machinery and equipment	-	-	-	-	-	-	-	_	-	
Heritage Assets	-	-	-	-	-	-	-	_	-	
Specialised military assets	-	-	-	-	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	_	-	
Land and sub-soil assets	-	-	-	-	-	-	-	_	-	
Software and other intangible assets	-	-	-	-	-	-	-	-	-	
Payments for financial assets	-	-	-	-	-	-	-	-	-	
Total economic classification	21 210	20 183	22 038	25 205	25 002	24 975	27 120	28 841	30 678	8.6

Tables 16 and 17 above show that actual expenditure increased from R21.210 million in the 2014/15 financial year to a revised estimate of R24.975 million in 2017/18. In 2018/19, the budget increases by 8.6 per cent to R27.120 million due to provisions made for the provincial infrastructure procurement review committee.

Compensation of Employees increased from R19.980 million in 2014/15 to a revised estimate of R22.075 million in 2017/18. In 2018/19, the budget increases by 8.4 per cent to R23.930 million due to the filling of critical vacant posts.

Goods and Services increased from R907 thousand in 2014/15 to a revised estimate of R2.900 million in 2017/18. The increase is mainly due to provisions made for provincial supply chain management capacitation training. In 2018/19 the budget increases to R3.190 million or 10 per cent due to provisions made for the infrastructure procurement review committee.

#### **Service Delivery Measures**

Table 18: Selected service delivery measures for the programme: P3: Asset and Liabilities Management

	Estimated performance	Med	dium-term estimates	
Programme performance measures	2017/18	2018/19	2019/20	2020/21
Number of departments supported on the implementation of controls relating to movable and immovable assets (including fleet management).	14	13	13	13
Number of departments supported to improve compliance with SCM legislation	14	13	13	13
Number of departments supported in the implementation of the Standard for Infrastructure Procurement and Delivery Management (SIPDM)	8	8	8	8
Number of departments supported in the implementation of the LED Procurement Framework in order to achieve 50% local spend	14	13	13	13

Table 18 above shows service delivery measures for Asset and Liability Management. PT will continue with its endeavours to improve compliance with relevant legislation, to achieve value for money and to promote Local Economic Development (LED).

#### 8.4 Programme 4: Financial Governance

**Objectives:** To promote accountability through comprehensive accounting practices financial information systems governance as well as compliance with financial norms and standards in PFMA compliant institutions and financial systems management.

The programme consists of six sub-programmes namely:

- **Programme Support:** Provides strategic leadership in implementing strategies to ensure programme's contribution in realising departmental objectives;
- Accounting Services: To ensure the effective implementation of accounting practices in line with Generally Accepted Accounting Practices (GAAP), Generally Recognised Accounting Practise (GRAP) and prepare consolidated financial statements that reflect the financial position of the province;
- **Norms and Standards:** Develops and implements financial norms and standards and ensures effective communication;
- **Risk Management:** Provides provincial risk profile, develops and monitors the implementation of the Provincial Risk Management Framework;
- **Provincial Internal Audit Services:** Coordinates the activities and provide technical support for all provincial internal audit units and audit committees
- Supporting and Interlinked Financial Systems: To provide oversight and management of existing financial systems and the transition to the Integrated Financial Management Systems, enhancement of systems to support the business processes of government and provides capacity building in the usage of financial systems aimed at better provincial financial management

Table 19: Summary of departmental payments and estimates sub-programme: P4 – Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			% change from 2017/18
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	170m 2017/18
1. Programme Support	21 876	25 318	15 562	18 395	20 404	20 393	20 218	21 531	22 932	(0.9)
2. Accounting Services	12 742	12 608	12 937	14 198	14 331	14 245	14 148	15 059	16 029	(0.7)
3. Norms & Standards	6 618	6 540	7 713	7 355	8 352	8 392	7 174	7 646	8 148	(14.5)
4. Risk Management	2 475	2 942	3 247	4 563	4 047	3 989	4 630	4 927	5 245	16.1
5. Provincial Internal Audit	10 110	10 030	12 305	19 705	15 629	15 484	15 321	16 033	17 106	(1.1)
6. Supporting And Interlinked Financial Systems	20 801	22 648	21 726	24 754	22 399	22 656	24 533	26 069	27 721	8.3
Total payments and estimates	74 622	80 086	73 490	88 970	85 162	85 159	86 024	91 265	97 181	1.0

Table 20: Summary of departmental payments and estimates by economic classification: P4 – Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate	es	% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Current payments	72 106	78 526	72 791	88 391	82 068	82 065	86 024	91 265	97 181	4.8
Compensation of employ ees	61 259	62 366	61 909	71 744	68 963	69 292	74 778	79 642	84 841	7.9
Goods and services	10 847	16 160	10 882	16 647	13 105	12 773	11 246	11 623	12 340	(12.0)
Interest and rent on land	-	-	-	-	-		-	-	-	
Transfers and subsidies to:	1 120	1 560	699	579	3 094	3 094	_	-	-	(100.0)
Provinces and municipalities	-	-	-	-	-		_		-	
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-	
Higher education institutions	-	-	-	-	-		-	-	-	
Foreign governments and international organisations	-	-	-	-	-		-	-	-	
Public corporations and private enterprises	-	-	-	-	-		-	-	-	
Non-profit institutions	-	-	-	-	-		-	-	-	
Households	1 120	1 560	699	579	3 094	3 094	-	-	-	(100.0)
Payments for capital assets	1 396	_	_	-	_	-	_	-	-	1
Buildings and other fixed structures	-	-	-	-	-		_	-	-	
Machinery and equipment	1 396	-	-	-	-		-	-	-	
Heritage Assets	-	-	-	-	-	-	-	-	-	
Specialised military assets	-	-	-	-	-		-	-	-	
Biological assets	-	-	-	-	-		-	-	-	
Land and sub-soil assets	-	-	-	-	-		-	-	-	
Software and other intangible assets	-	-	-	-	-		-	-	-	
Payments for financial assets	-	-	-	-	-	-	-	-	-	
Total economic classification	74 622	80 086	73 490	88 970	85 162	85 159	86 024	91 265	97 181	1.0

Tables 19 and 20 above reflect an increase in expenditure from R74.622 million in 2014/15 to a revised estimate of R85.159 million in 2017/18 due to provisions made for forensic investigations owing to delegations extended to municipalities, performance and ICT audits, risk management training and

Persal Centralisation project. In 2018/19, the budget increases by 1.0 per cent to R86.024 million due to provisions made for certified fraud examiners (CFE) training.

Compensation of Employees CoE increased from R61.259 million in 2014/15 to a revised estimate of R69.292 million in 2017/18 mainly due to the appointment of contract personnel for LOGIS implementation, Persal Centralisation and TSU. In 2018/19 the budget increases by 7.9 per cent to R74.778 million due to additional contractual personnel required for infrastructure technical support.

Goods and Services increased from R10.847 million in 2014/15 to a revised estimate of R12.773 million in 2017/18 due to allocations received for the DoE administrative intervention strategy, provincial internal audit trainings as well as provisions for forensic investigations that were previously borne by National Treasury. In 2018/19 the budget decreases by 12 per cent to R11.246 million due to the finalisation of the DoE administrative intervention project in 2017/18.

Transfers and Subsidies increased from R1.120 million in 2014/15 to a revised estimate of R3.094 million due to staff exit benefits.

#### **Service Delivery Measures**

Table 21: Selected service delivery measures for the programme: P4: Financial Governance

	Estimated performance	Medium-term estimates				
Programme performance measures	2017/18	2018/19	2019/20	2020/21		
Consolidated Provincial AFS are tabled to the Legislature.	1	1	1	1		
Number of quarterly reports on Interim Financial Statements	2	2	2	2		
Provincial Audit Improvement Plan developed and quarterly reports on its implementation prepared.	3	3	3	3		
Number of quarterly reports on implementation of Financial Management Accountability Model in all departments	4	4	4	4		
Number of Reports on implementation of capacity study	4	4	4	4		
Number of reports on Risk Management Activities	4	4	4	4		
Number of reports on Internal Audit Activities	4	4	4	4		
Number of reports on Forensic Audit Activities	4	4	4	4		
Report on Data Warehouse and Business Intelligence findings.	4	4	4	4		
Number of departments monitored on effective user account management	14	13	13	13		
Number of LOGIS sites supported on the LOGIS roll-out project.	15	10	8	-		

Table 21 above shows service delivery measures for Financial Governance. Engagements with departments will continue to be intensified to ensure improvement of the audit outcomes. Financial Management Accountability Framework will provide for the in-year determination of the standards against which provincial departments will be measured.

#### 8.5 Programme 5: Municipal Financial Governance

**Objectives:** Provides support to the achievement of sound and sustainable financial management at municipal level through the provision of technical support and capacity building in the following areas: budgeting accounting practices supply chain management asset management, governance, as well as MFMA compliance. The Programme consists of three sub-programmes namely:

- **Programme Support:** Provides strategic leadership in implementing strategies to ensure the programme's contribution in realising departmental objectives;
- **Municipal Budget and Institutional Governance:** To monitor the implementation of the budgeting frameworks and coordinate monitor and report on MFMA; and
- Municipal Accounting and Reporting: Ensures that accounting and financial reporting of
  municipalities is according to the prescribed Generally Recognised Accounting Practices (GRAP)
  and assists municipalities in complying with Supply Chain Management and Asset Management
  regulations.

Table 22: Summary of departmental payments and estimates sub-programme: P5 – Municipal Financial Governance

	Outcome Main Adjusted Revised appropriation appropriation estimate				Medium-term estimates					
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Programme Support	5 940	177 700	552 471	346 869	355 042	260 245	203 655	162 851	155 670	(21.7)
2. Municipal Budget & Institutional Governance	16 381	16 671	19 069	21 328	19 794	19 757	21 000	22 350	23 785	6.3
3. Municipal Accounting & Reporting	21 071	17 717	16 039	17 638	17 453	17 606	18 983	20 195	21 485	7.8
Total payments and estimates	43 392	212 088	587 579	385 835	392 289	297 608	243 638	205 396	200 940	(18.1)

Table 23: Summary of departmental payments and estimates by economic classification: P5 – Municipal Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimate	es	% change from 2017/18
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	Trom 2017/18
Current payments	42 513	42 132	42 703	51 546	45 323	45 431	52 063	55 396	58 940	14.6
Compensation of employees	39 600	38 461	39 757	49 038	42 392	42 630	49 132	52 357	55 786	15.3
Goods and services	2 913	3 671	2 946	2 508	2 931	2 801	2 931	3 039	3 154	4.6
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies to:	879	169 956	544 876	334 289	346 966	252 177	191 575	150 000	142 000	(24.0)
Provinces and municipalities	-	76 444	208 871	115 444	92 985	96 731	60 000	-		(38.0)
Departmental agencies and accounts	-	92 991	335 896	217 713	251 732	153 197	131 575	150 000	142 000	(14.1)
Higher education institutions	-	-	-	-	-	-	-	-	-	
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	
Non-profit institutions	-	-	-	-	-	-	-	-	-	
Households	879	521	109	1 132	2 249	2 249	-	-	-	(100.0)
Payments for capital assets	_	_	-	-	-	-	_	-	-	
Buildings and other fixed structures	_	-	-	-	-	-	-	-	-	
Machinery and equipment	-	-	-	-	-	-	-	-	-	
Heritage Assets	-	-	-	-	-	-	-	-	-	
Specialised military assets	-	-	-	-	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	
Software and other intangible assets	-	-	-	-	-	-	-	-	-	
Payments for financial assets	-	-	-	-	-	-	-	-	-	
Total economic classification	43 392	212 088	587 579	385 835	392 289	297 608	243 638	205 396	200 940	(18.1)

Tables 22 and 23 above show that expenditure increased from R43.392 million in 2014/15 to a revised estimate of R297.608 million in 2017/18 mainly due to additional allocations received for municipal social infrastructure interventions. In 2018/19, the budget decreases by 18.1 per cent to R243.638 million due to a decline in the budget for social infrastructure projects.

Compensation of Employees increased from R39.600 million in 2014/15 to revised estimates of R42.630 million in 2017/18. In 2018/19, the budget increases by 15.3 per cent to R49.132 million due to provision made for planned recruitment aimed at strengthening of municipal financial management as well as provision for the ICS adjustment.

Goods and services decreased from R2.913 million in 2014/15 to a revised estimate of R2.801 million in 2017/18 due to reprioritisation undertaken to fund key policies. In 2018/19, the budget increases by 4.6 per cent to R2.931 million due to provisions made for mSCOA implementation.

Transfers and Subsidies increased from R879 thousand in 2014/15 to a revised estimate of R252.177 million in 2017/18 due to the implementation of municipal social infrastructure projects within the province. In 2018/19, the budget decreases by 24 per cent to R191.575 million due to a decline in the budget for social infrastructure projects.

#### **Service Delivery Measures**

Table 24: Selected service delivery measures for the programme: P5: Municipal Financial Governance

	Estimated performance	Med	ium-term estimates	
Programme performance measures	2017/18	2018/19	2019/20	2020/21
Number of municipalities with improved access to services.	17	19	18	18
Number of municipalities supported to produce compliant budgets.	36	36	36	36
Number of municipalities supported to improve their governance.	36	36	36	36
Number of municipalities supported to improve financial management (revenue, expenditure, asset and	36	36	36	36
liabilities) as informed by FMCMM.				
Number of municipalities monitored on the implementation of all Conditional Grants	-	36	36	36
Number of municipalities supported to develop GRAP compliant AFS	36	36	36	36
Number of municipalities supported on the successful implementation of Municipal Standard Chart of Accounts	-	36	36	36
(mSCOA)				
Analysis of the financial health of municipalities	-	1	1	1

Table 24 above shows service delivery measures for Municipal Financial Governance. The Municipal infrastructure budgets will continue being assessed for compliance through Medium Term Revenue and Expenditure Framework (MTREF) engagements and feedback regarding compliance.

# 9. Other programme information

#### 9.1 Personnel numbers and costs by programme

Table 25: Personnel numbers and costs

Personnel numbers	As at						
reisonnei numbers	31 March 2015	31 March 2016	31 March 2017	31 March 2018	31 March 2019	31 March 2020	31 March 2021
1. Administration	166	179	193	181	210	210	210
2. Sustainable Resource Management	124	85	83	81	84	84	84
3. Asset And Liability	113	38	33	35	35	35	35
4. Financial Gov ernance	74	100	93	87	98	98	98
5. Municipal Financial Governance	81	68	69	73	74	74	74
Direct charges	-	-	_	-	-	-	_
Total provincial personnel numbers	558	470	471	457	501	501	501
Total provincial personnel cost (R thousand)	255 669	252 873	268 800	294 699	324 535	345 834	368 203
Unit cost (R thousand)	458	538	571	645	648	690	735

<sup>1.</sup> Full-time equivalent

#### 9.2 Personnel numbers and costs by component

Table 26: Personnel numbers and costs by component

			Actua	al				Revise	ed estimate			Me	dium-term expe	nditure estir	nate		Average a	annual growth	over MTEF
	2014/	15	2015/	16	2016/	17		2	017/18		2018	19	2019/	20	2020/	21	-	2017/18 - 2020/2	<u>:1</u>
R thousands	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 – 6	54	8 526	33	8 478	55	6 959	25	20	45	10 387	25	6 399	25	6 814	25	7 258	-17.8%	-11.3%	2.4%
7 – 10	310	101 394	258	99 337	242	114 224	202	20	222	104 956	250	122 110	250	129 151	250	137 597	4.0%	9.4%	36.8%
11 – 12	120	71 413	109	73 281	108	77 143	118	3	121	94 501	124	103 700	124	111 766	124	118 865	0.8%	7.9%	32.2%
13 – 16	73	73 458	69	70 926	65	68 436	55	13	68	82 616	74	90 483	74	96 140	74	102 392	2.9%	7.4%	27.9%
Other	1	878	1	851	1	2 038	1	-	1	2 239	28	1 843	28	1 963	28	2 091	203.7%	-2.3%	0.6%
Total	558	255 669	470	252 873	471	268 800	401	56	457	294 699	501	324 535	501	345 834	501	368 203	3.1%	7.7%	100.0%
Programme																			
1. Administration	166	90 088	179	82 444	193	92 406	159	22	181	101 981	210	111 321	210	118 699	210	126 221	5.1%	7.4%	34.4%
2. Sustainable Resource Management	124	44 742	85	50 505	83	53 761	78	3	81	58 721	84	65 374	84	69 647	84	74 201	1.2%	8.1%	20.1%
3. Asset And Liability	113	19 980	38	19 097	33	20 967	33	2	35	22 075	35	23 930	35	25 489	35	27 154	-	7.1%	7.4%
4. Financial Governance	74	61 259	100	62 366	93	61 909	63	24	87	69 292	98	74 778	98	79 642	98	84 841	4.0%	7.0%	23.2%
5. Municipal Financial Governance	81	39 600	68	38 461	69	39 757	68	5	73	42 630	74	49 132	74	52 357	74	55 786	0.5%	9.4%	14.9%
Direct charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	558	255 669	470	252 873	471	268 800	401	56.0	457	294 699.0	501	324 535.0	501	345 834.0	501	368 203.0	3.1%	7.7%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered	_	_	469	252 428	470	268 223	396	56	452	294 014	499	322 787	499	343 969	499	366 213	3.4%	7.6%	99.5%
by OSDs			100	202 720	410	200 220	000	00	102	201 011	100	022 101	700	010 000	700	000 210	0.470	1.070	33.070
Public Service Act appointees still to be	_	_	1	445	1	577	1	_	1	685	2	1 748	2	1 865	2	1 990	26.0%	42.7%	0.5%
covered by OSDs	_			770		011		_		000		1110		1 000		1 300	20.070	72.170	0.070
Professional Nurses, Staff Nurses and	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		_
Nursing Assistants	_	_	_	_	_		_	_	_	_	_		_	-	_	_	-	-	-
Legal Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Social Services Professions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Engineering Professions and related	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
occupations	_							_	_						_		_		
Medical and related professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapeutic, Diagnostic and other related																	_	_	
Allied Health Professionals	-	-	_	-	-	-	_	-	_	-	-	-	_	-		-	-	-	_
Educators and related professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Others such as interns, EPWP,																	_	_	_
learnerships, etc	-	-	_	-	-	-	_	-	_	-	-	-	_	-		-	-	-	_
Total	558	255 669	470	252 873	471	268 800	397	56	453	294 699	501	324 535	501	345 834	501	368 203	3.4%	7.7%	100.0%

Personnel numbers includes all filled posts together with those posts additional to the approved establishment

Table 25 and 26 above show personnel numbers and costs by programme and component. The departmental organisational structure was approved in November 2014 and consisted of 538 posts. The personnel number in the department has significantly declined from 558 recorded in 2014/15 to 457 in 2017/18 due to a drive to contain the public sector wage bill and reduction in budget allocations. In 2018/19, the personnel number is anticipated to increase to 501 due to planned recruitments.

The department has 44 employees who are additional to the approved organogram and this include 14 interns employed by the department in line with the DPSA policy; two Graduate Assistants; three ICT software developers; three SMS members who could not be placed during the person to post matching exercise; officials under Technical Support unit (employed to assist departments that experienced challenges with financial management and Human Resource related matters); one Engineer (to provide sound advice and support to KSD Municipality with regard to matters relating to Infrastructure).

#### 9.3 Payments on training by programme

Table 27: Payments of training by programme

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es	% change from 2017/18
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
1. Administration	1 860	2 198	2 738	3 150	3 848	3 781	3 319	3 503	3 698	(12.2)
2. Sustainable Resource Management	-	-	-	_	-	_	-	-	-	
3. Asset And Liability	-	-	-	-	-	-	-	-	-	
4. Financial Governance	-	-	-	_	-	_	-	-	-	
5. Municipal Financial Governance	-	-	-	-	-	-	-	-	-	
Total payments on training	1 860	2 198	2 738	3 150	3 848	3 781	3 319	3 503	3 698	(12.2)

#### 9.4 Information on training

**Table 28: Information on training** 

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es	% change
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	from 2017/18
Number of staff	558	470	471	504	504	457	501	501	501	9.6
Number of personnel trained	200	240	240	240	240	230	230	240	240	(0.0)
of which										
Male	80	100	100	100	100	100	106	112	118	5.8
Female	120	140	140	140	140	130	124	128	122	(4.5)
Number of training opportunities	200	240	240	240	240	230	230	240	240	0.0
of which										
Tertiary	160	180	180	180	180	180	180	190	190	0.0
Workshops	20	40	40	40	40	40	40	40	40	0.0
Seminars	10	10	10	10	10	10	10	10	10	0.0
Other	10	10	10	10	10	-	-	-	-	
Number of bursaries offered	10	25	37	30	30	30	30	30	30	0.0
Number of interns appointed	10	10	22	26	26	26	26	26	30	0.0
Number of learnerships appointed	10	20	-	-	-	-	-	-	10	
Number of days spent on training	-	-	-	-	-	-	-	-	-	
Payments on training by programme	)									
1. Administration	1 860	2 198	2 738	3 150	3 848	3 781	3 319	3 503	3 698	(12.2)
2. Sustainable Resource Management	-	-	-	-	-	-	-	-	-	
3. Asset And Liability	-	-	-	-	-	-	-	-	-	
4. Financial Governance	-	-	-	-	-	-	-	-	-	
5. Municipal Financial Governance	-	-	-	-	-	-	-	-	-	
Total payments on training	1 860	2 198	2 738	3 150	3 848	3 781	3 319	3 503	3 698	(12.2)

The expenditure on training increased from R1.860 million in 2014/15 to a revised estimate of R3.781 million in 2017/18 due to provisions made for programmes such as the Post Graduate Diploma in Public Sector Accounting, the Post Graduate Diploma in Public Management, and Certificate in Municipal Finance Management. The training budget is centralised in Programme 1 for all employees within the department.

The focus in 2018/19, as in previous years, will be on the development and enhancement of technical and leadership skills at middle and senior management levels. This objective is to strengthen the ability of the department to respond to the demands of the environment within which it functions. The department will also continue its quest to build a leadership pipeline among women. The intention is to create women leadership cadre at middle management level that will advance to the senior management service cadre. It also intends to prepare those women that are already in the senior management service cadre for further advancement.

#### 9.5 Structural changes

None.

# Annexure to the Estimates of Provincial Revenue and Expenditure

**Provincial Treasury** 

Table B. 1: Specification of receipts

		Outcome		Main appropriation		Revised estimate		um-term estimat		% chang from
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	2017/18
Tax receipts		-	-	-	-	-	ı	-	-	
Casino taxes	-	-	-	-	-	-	-	-	-	
Horse racing taxes	-	-	-	-	-	-	-	-	-	
Liquor licences	-	-	-	-	-	-	-	-	-	
Motor vehicle licences	-	-	-	-	-	-	-	-	-	
Sales of goods and services other than capital assets	192	193	192	210	210	194	222	236	249	14.4
Sale of goods and services produced by department (excluding capital assets)	192	193	192	210	210	194	222	236	249	14.4
Sales by market establishments	-	-	-	-	-	-	-	-	-	
Administrative fees	-	-	-	-	-	-	-	-	-	
Other sales	192	193	192	210	210	194	222	236	249	14.4
Of which										1
Commission on Insurance and Garnishee orders	186	-	186	191	191	194	222	236	249	14.4
Tender Documents	6	-	6	19	19	-	-	-	-	1
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	_	-	-	-	-	-	-	-	-	
Transfers received from:		-	-	-	-	-	-	-	-	
Other gov emmental units	-	-	-	-	-	-	-	-	-	
Higher education institutions	-	-	-	-	-	-	-	-	-	
Foreign gov ernments	-	-	-	-	-	-	-	-	-	1
International organisations	-	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	1
Households and non-profit institutions	-	_	_	-	_	-	-	-	-	
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	
Interest, dividends and rent on land	405 131	568 584	733 845	96 265	96 265	419 839	101 848	107 959	113 897	(75.7)
Interest	405 131	568 584	733 845	96 265	96 265	419 839	101 848	107 959	113 897	(75.7)
Div idends	-	-	-	-	_	-	-	-	-	1
Rent on land	-	-	-	-	-	-	-	-	-	
Sales of capital assets	149	_	_	_	_	_	-	_	_	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	i i
Other capital assets	149	_	-	-	_	_	-	_	-	1
Transactions in financial assets and liabilities	1 325	137	78	707	707	459	748	792	836	63.0
Total departmental receipts	406 797	568 914	734 115	97 182	97 182	420 492	102 818	108 987	114 982	(75.5)

Table B. 2: Details of payments and estimates by economic classification: Summary

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	m-term estimate	s	% change from
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	2017/18
Current payments	311 674	313 708	326 830	383 092	359 502	359 782	391 262	414 217	439 504	8.7
Compensation of employ ees Salaries and wages	255 669 225 621	252 873 221 575	268 800 237 587	310 849 272 681	293 072 257 901	294 699 260 059	324 535 286 154	345 834 304 786	368 203 324 454	10.1
Social contributions	30 048	31 298	31 213	38 168	35 171	34 640	38 381	41 048	43 749	10.8
Goods and services	56 005	60 835	58 030	72 243	66 430	65 083	66 727	68 383	71 301	2.5
Administrative fees	312	91	966	502	309	274	500	528	558	82.5
Advertising	1 306	1 436	1 494	1 100	1 269	1 246	1 158	1 225	1 296	(7.1)
Minor assets	140	200	276	400	398	358	413	440	467	15.4
Audit cost: External Bursaries: Employees	4 416 215	6 637 276	6 708 173	14 533 300	11 798 302	11 542 312	10 816 300	11 204 317	11 929 335	(6.3) (3.8)
Catering: Departmental activities	1 346	977	1 008	987	1 475	1 318	1 034	1 074	1 116	(21.5)
Communication (G&S)	3 229	2 427	2 361	2 134	2 324	2 148	2 342	2 473	2 612	9.0
Computer services	5 813	6 557	7 988	8 604	8 519	7 797	7 875	8 311	8 771	1.0
Consultants and professional services: Business and advisory services	11 756	14 823	8 056	12 486	6 896	7 541	9 681	8 562	8 233	28.4
Infrastructure and planning	-	496	-	-	-	-	_	-	-	
Laboratory services	-	-	-	-	_	-	-	-	-	
Scientific and technological services Legal services	390	958	487	1 058	301	301	500	528	558	66.1
Contractors	887	280	254	768	784	792	665	706	749	(16.0)
Agency and support / outsourced services	2	47	15	50	15	15	80	85	90	433.3
Entertainment	139	125	106	176	159	147	186	186	186	26.5
Fleet services (including government motor transport)	879	608	642	640	643	647	729	770	814	12.7
Housing	-	-	-	-	-	-	_	-	-	
Inventory: Clothing material and accessories	-	-	-	-	_	-	-	-	-	
Inventory: Farming supplies Inventory: Food and food supplies	-	_	-	_	=	-	_	=	-	l
Inventory: Food and rood supplies Inventory: Fuel, oil and gas	-	=	-		=		=	=	-	l
Inventory: Learner and teacher support material	-	-	-	-	_	-	_	-	-	
Inventory: Materials and supplies	-	=	=	-	=	-	=	=	-	
Inventory: Medical supplies	-	-	-	-	=	-	-	=	-	
Inventory: Medicine	-	-	-	-	-	-	-	-	-	
Medsas inventory interface	-	-	-	-	_	-	_	-	-	
Inventory: Other supplies Consumable supplies	516	514	522	681	623	632	745	794	843	17.9
Consumable: Stationery, printing and office supplies	1 238	1 620	1 927	1 847	1 708	1 575	1 874	1 978	2 090	19.0
Operating leases	3 110	2 482	2 092	2 200	2 196	2 160	2 330	2 459	2 595	7.9
Property payments	4 256	4 551	4 765	4 798	4 953	4 975	5 082	5 363	5 659	2.2
Transport provided: Departmental activity	-	-	=	63	-	-	15	16	17	
Travel and subsistence	10 698	10 440	10 420	10 095	11 466	11 262	11 221	11 676	12 157	(0.4)
Training and development  Operating payments	1 645 3 331	1 928 3 223	3 869 3 685	6 125 2 384	7 153 2 821	6 748 3 048	6 219 2 522	6 563 2 665	6 928 2 817	(7.8) (17.3)
Venues and facilities	381	139	216	312	318	245	440	460	481	79.6
Rental and hiring	_	-	_	- 012	-	_	-	-	-	75.0
Interest and rent on land	_	-	_	-	_	-	_	_	-	
Interest	-	-	-	-	_	-	_	-	-	
Rent on land		-	-	-	_	-	-	-	-	
Transfers and subsidies	4 990	175 360	549 164	338 208	354 010	259 374	193 999	152 077	144 193	(25.2)
Provinces and municipalities	-	76 444	208 871	115 444	92 985	96 731	60 000	-	-	(38.0)
Provinces		-	-	-		-		-	-	
Provincial Revenue Funds Provincial agencies and funds	_	_	-	_	_	-	_	_	-	
Municipalities	<del></del>	76 444	208 871	115 444	92 985	96 731	60 000			(38.0)
Municipalities	l -	76 444	208 871	115 444	92 985	96 731	60 000	_	-	(38.0)
Municipal agencies and funds	_	_	=	-	_	-	_	-	-	(** -,
Departmental agencies and accounts	879	93 834	336 818	218 816	252 834	154 299	132 742	151 233	143 302	(14.0)
Social security funds	-	-	-	-	_	-	-	-	-	
Provide list of entities receiving transfers	879	93 834	336 818	218 816	252 834	154 299	132 742	151 233	143 302	(14.0)
Higher education institutions Foreign governments and international organisations	_	_	_	_	_	_	_	_	_	
Public corporations and private enterprises	_	_	_	_	_	_	_	_	_	
Public corporations	_	=	-	-	_	-	_	-	-	
Subsidies on production	-	-	=	-	-	-	-	-	-	
Other transfers	=	-	-	-	-	-	=	-	-	
Private enterprises		=	-	-	_	-	_	-	-	
Subsidies on production Other transfers	-	_	-	_	_	-	_	_	-	
	<del></del>			_	=	_	=		-	<del>                                     </del>
Non-profit institutions	-		2 475	3 948	- 0.404	0.244	1.057		- 004	(04.0)
Households Social benefits	4 111 3 903	5 082 4 802	3 475 2 881	3 948	8 191 7 360	8 344 7 549	1 257 457	844	891	(84.9)
Other transfers to households	208	280	594	800	831	795	800	844	891	0.6
Payments for capital assets	6 395	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Buildings and other fixed structures	6 292	3 340	3 1/2	3 222	3 /05	3 000	0 220	4 090	J 411	09.1
Buildings	_	_	_	-	_	-	_	-	-	
Other fixed structures	-	-	-	-	-	-	-	-	-	l
Machinery and equipment	6 395	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Transport equipment	1 259	1 125	1 210	1 278	1 231	1 228	1 338	1 413	1 490	9.0
Other machinery and equipment	5 136	2 215	1 962	1 944	2 534	2 440	4 888	3 285	1 987	100.3
Heritage Assets	_	-	-	-	-	-	-	-	-	
Specialised military assets Biological assets	_	_	-		_	_	-	_	_	
Land and sub-soil assets	_	_	_	_	_	- 1	_	_	_	l
· · · · · · · · · · · · · · · · · · ·	I			I	_	_		_		l
Software and other intangible assets	-	-	_	_			_	_	- 1	
Software and other intangible assets  Payments for financial assets	993	14	98	-	_	_				

Table B.2A: Details of payments and estimates by economic classification: P1 - Administration

		Outcome		Main appropriation	Adjusted	Revised	Mediu	ım-term estimates	s	% change
R thousand	2014/15	2015/16	2016/17		appropriation 2017/18	estimate	2018/19	2019/20	2020/21	from 2017/18
Current payments	129 614	120 031	133 005	151 841	145 281	144 827	154 131	163 871	172 879	6.4
Compensation of employees	90 088	82 444	92 406	105 587	101 953	101 981	111 321	118 699	126 221	9.2
Salaries and wages	77 977	71 555	81 046	91 746	89 411	89 687	97 436	103 765	110 308	8.6
Social contributions Goods and services	12 111 39 526	10 889 37 587	11 360 40 599	13 841 46 254	12 542 43 328	12 294 42 846	13 885 42 810	14 934 45 172	15 913 46 658	12.9
Administrative fees	236	10	907	407	214	212	415	438	463	95.8
Advertising	1 238	1 396	1 476	1 050	1 210	1 212	1 114	1 177	1 244	(8.1)
Minor assets	140	200	276	400	398	358	413	440	467	15.4
Audit cost: External	3 491	3 861 276	3 854 173	3 933	4 637	4 594 312	4 166 300	4 396 317	4 638	(9.3)
Bursaries: Employees Catering: Departmental activities	215 622	319	509	300 423	302 597	452	438	455	335 473	(3.8)
Communication (G&S)	3 229	2 427	2 361	2 134	2 324	2 148	2 342	2 473	2 612	9.0
Computer services	4 838	5 433	6 835	7 452	7 560	6 904	6 758	7 132	7 527	(2.1)
Consultants and professional services: Business and advisory services	5 087	4 048	4 359	9 000	4 451	5 097	5 165	5 492	4 832	1.3
Infrastructure and planning	-	=-	-	- I	-	- 1	-	-	-	
Laboratory services Scientific and technological services		-	-	_	_	-	-	-	_	
Legal services	390	958	487	1 058	301	301	500	528	558	66.1
Contractors	887	280	254	768	784	792	665	706	749	(16.0)
Agency and support / outsourced services	2	47	15	50	15	15	80	85	90	433.3
Entertainment	71	88	65	84	85	81	98	98	98	21.0
Fleet services (including government motor transport)	879	608	642	640	643	647	729	770	814	12.7
Housing	-	-	-	-	-	-	=	-	-	
Inventory: Clothing material and accessories Inventory: Farming supplies		-	-	_	_	-	_	_	_	
Inventory: Food and food supplies	-	=	-	_	-	-]	=	=	=	
Inventory: Fuel, oil and gas	-	-	-	-	-	-	=	-	-	
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-	
Inventory: Materials and supplies	-	=	-	=	=	-	=	=	=	
Inventory: Medicial supplies	-	-	-	-	-	-	=	-	-	
Inventory: Medicine Medsas inventory interface		-	-	_	_	-	-	-	_	
Inventory: Other supplies		_	_	_	_	_	_	_	_	
Consumable supplies	516	514	522	681	623	632	745	794	843	17.9
Consumable: Stationery, printing and office supplies	1 238	1 620	1 927	1 847	1 708	1 575	1 874	1 978	2 090	19.0
Operating leases	3 110	2 482	2 092	2 200	2 196	2 160	2 330	2 459	2 595	7.9
Property payments	4 256	4 551	4 765	4 798	4 953	4 975	5 082	5 363	5 659	2.2
Transport provided: Departmental activity	4 504	2 000	2.001	63	4 670	4 400	15	16	17	(0.4)
Travel and subsistence Training and development	4 594 1 645	3 898 1 922	3 961 2 565	3 835 2 850	4 679 3 546	4 492 3 469	4 126 3 019	4 297 3 186	4 476 3 363	(8.1) (13.0)
Operating payments	2 656	2 580	2 491	2 165	1 958	2 322	2 305	2 435	2 572	(0.7)
Venues and facilities	186	69	63	116	144	96	131	137	143	36.5
Rental and hiring	-	-	-	-	-	-	-	-	-	
Interest and rent on land	_	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	=	-	-	-	-	
Rent on land		-	-	-	-	-	-	-	-	
Transfers and subsidies	2 374	2 181	3 392	3 340	3 827	3 962	1 967	2 077	2 193	(50.4)
Provinces and municipalities Provinces	_	_	-	-	=	-	-	_	_	
Provinces Provincial Revenue Funds	I			_						
Provincial agencies and funds	_	-	_	_	_	_	_	_	_	
Municipalities	-	=.	-	-	-	-	-	-	-	
Municipalities	-	=	-	-	-	-	-	-	-	
Municipal agencies and funds	_	-	-	-	=	-	-	=	-	
Departmental agencies and accounts	879	843	922	1 103	1 102	1 102	1 167	1 233	1 302	5.9
Social security funds Provide list of entities receiving transfers	879	843	922	1 103	1 102	1 102	1 167	1 233	1 302	5.9
Higher education institutions	- 0/9	043	322	1 103	1 102	1 102	1 107	1 233	1 302	5.5
Foreign governments and international organisations	_	-	_	_	_	-]	_	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	
Public corporations		_		-				_	-	
Subsidies on production	-	-	-	-	-	-	-	-	-	
Other transfers Priv ate enterprises				-	-	-	-	-	-	
Subsidies on production				-						
Other transfers	_	=	-	_	-	_	=	-	=	
Non-profit institutions				_	_	_				
Households	1 495	1 338	2 470	2 237	2 725	2 860	800	844	891	(72.0)
Social benefits	1 287	1 058	1 876	1 437	1 894	2 065	-	-	-	(100.0)
Other transfers to households	208	280	594	800	831	795	800	844	891	0.6
Payments for capital assets	4 999	3 340	3 172	3 222	3 765	3 668	6 226	4 698	3 477	69.7
Buildings and other fixed structures	-	-		-	-		-	-		
Buildings	-	-	-	-	-	-	-	-	-	
Other fixed structures	- 4 000	- 2.240	-	- 2.000	- 275	-	- 0.000	4.000	-	00.7
Machinery and equipment	4 999 1 259	3 340 1 125	3 172 1 210	3 222 1 278	3 765 1 231	3 668 1 228	6 226 1 338	4 698 1 413	3 477 1 490	69.7 9.0
Transport equipment Other machinery and equipment	1 259 3 740	1 125 2 215	1 210	1 2/8 1 944	1 231 2 534	1 228 2 440	1 338 4 888	1 413 3 285	1 490 1 987	100.3
Heritage Assets	3 740	- 2213	1 302	1 344	2 334	_ 440	4 000	3 200	1 301	100.0
Specialised military assets	1	-	-	-	_	-	-	-	-	
Biological assets	-									I
	-	-	-	-	=-	-	-	-	-	
Land and sub-soil assets		-	-		-	-	-	-	-	
Land and sub-soil assets Software and other intangible assets	- - -		- - -	- - -	- - -	- - -	- - -	- - -	- - -	
	993	-	98	- - -	- - -	- - -	- - -	- - -	- - -	

Table B.2B: Details of payments and estimates by economic classification: P2 – Sustainable Resource Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		m-term estimates		% change from
R thousand	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21	2017/18
Current payments	46 554	52 923	56 319	66 109	61 828	62 484	71 924	74 844	79 826	15.1
Compensation of employees Salaries and wages	44 742 39 379	50 505 44 537	53 761 47 558	61 605 54 067	57 916 51 151	58 721 51 984	65 374 57 759	69 647 61 530	74 201 65 548	11.3
Social contributions	5 363	5 968	6 203	7 538	6 765	6 737	7 615	8 117	8 653	13.0
Goods and services	1 812	2 418	2 558	4 504	3 912	3 763	6 550	5 197	5 625	74.1
Administrative fees	76	81	59	95	95	62	85	90	95	37.1
Advertising	-	_	-	-	_	-	_	-	-	
Minor assets	-	_	_	-	_	-	=	=	-	
Audit cost: External	239	621	520	650	515	477	650	686	724	36.3
Bursaries: Employees	-	-	-	-	-	-	-	-	-	
Catering: Departmental activities	180	141	126	115	173	227	137	143	149	(39.6)
Communication (G&S)	-	-	-	-	-	-	-	-	-	
Computer services	-	-	-	-	-	-	-	-	-	
Consultants and professional services: Business and advisory services	-	-	-	1 830	658	658	3 760	2 272	2 559	471.4
Infrastructure and planning	-	-	-	-	-	-	_	-	-	
Laboratory services	-	-	-	-	-	-	-	-	-	
Scientific and technological services	-	-	-	-	-	-	=	=	-	
Legal services	-	-	-	-	-	-	_	_	-	
Contractors	-	_	-	-	-	-	_	_	-	
Agency and support / outsourced services	-	46	- 10	- 24	-		- 24	- 24	- 24	E4 E
Entertainment	25	16	16	34	28	22	34	34	34	54.5
Fleet services (including government motor transport)	-	-	-	-	-	-	-	=	-	
Housing	-	-	-	-	-	-	=	-	-	
Inventory: Clothing material and accessories	-	-	-	_	_	-	-	-	-	
Inventory: Fond and fond supplies	-	=	-	_	-	-	_	-	-	
Inventory: Food and food supplies	-	=	-	_	-	-	_	-	-	
Inventory: Fuel, oil and gas Inventory: Learner and teacher support material	-	-	-	_	_	-	_	-	-	
	-	-	-	_	_	-	_	_	-	
Inventory: Materials and supplies Inventory: Medical supplies	-	=	-	_	-	-	_	-	-	
Inventory: Medicine Inventory: Medicine	II -	_	_	I -	_		_	_		
Medsas inventory interface	II -	_	_	_	_		= =	-		
Inventory: Other supplies	II I		_	I _	_	_			_ [	
Consumable supplies	II I		_	I _	_	_			_ [	
Consumable: Stationery, printing and office supplies	II	_	_	_	_		_	_		
Operating leases	II I		_	I _	_	_			_ [	
Property payments	II I		_	I _	_	_			_ [	
Transport provided: Departmental activity	II _	_	_	_	_	_	_	_	_	
Travel and subsistence	1 262	1 435	1 576	1 705	1 959	1 960	1 740	1 820	1 904	(11.2)
Training and development		-	-	-	-		-			(2)
Operating payments	ll _	97	188	22	408	299	40	43	46	(86.6)
Venues and facilities	30	27	73	53	76	58	104	109	114	79.3
Rental and hiring	_	_	-	_	-	_	-	-		10.0
Interest and rent on land				_		_				
Interest	_	_		-		-	_	_		
Rent on land	-	_	_	-	-	-	_	-	-	
Transfers and subsidies	294	1 576	171	_	123	141	457			224.1
Provinces and municipalities		- 1 370	- 1/1	_	123	141	451			224.1
Provinces	_	_	_	_	_	_	_	_	_ [	
Provincial Revenue Funds				_		_				
Provincial agencies and funds	_	_	_	_	_	_	_	_	_	
Municipalities				_	_	_				
Municipalities	l — -			_		_			_	
Municipal agencies and funds	_	_	_	_	_	_	_	_	_	
Departmental agencies and accounts				_		_			_	
Social security funds	l -	_		_	_	_	_	_	_	
Provide list of entities receiving transfers	II -	_	_	_	_	_	_	_	_	
Higher education institutions		_	_	-	_	-	-	_	_	
Foreign governments and international organisations	_	_	_	-	=	_	=	_	- 1	
Public corporations and private enterprises	_	=.	-	-	-	-	_	_	-	
Public corporations	_	-	-	-	-	-	_	-	-	
Subsidies on production	_	_	-	-	_	-	_	-	-	
Other transfers	-	-	-	-	-	-		-	-	
Priv ate enterprises	_	-	-	-	-	-	-	-	-	
Subsidies on production	-	-	_	-	-	-		-	-	
Other transfers	-	-	-	-	-	-		-	-	
Non-profit institutions	_	_	_	_	_	_	_	_		
Households	294	1 576	171	_	123	141	457	_		224.1
Social benefits	294	1 576	171	_	123	141	457			224.1
Other transfers to households		-	-	-	-		-	-	_ [	• •
Payments for capital assets				-	_	-				
Buildings and other fixed structures		-	-	-	-	-		-	-	
Buildings Other fixed etrictures	-	-	-	-	-	-	=	-	-	
Other fixed structures		-		-		-	=			
Machinery and equipment	_	-	_	-	-	-	=	-		
Transport equipment	-	-	-	-	-	-	-	-	-	
Other machinery and equipment				-		-				
Heritage Assets	_	_	_	_	_	-	_	_	-	
Specialised military assets Biological assets	_	-	_	_	_		-	-	-	
Land and sub-soil assets	_	-	-	-	-	-	_	-	-	
	_	_	_	_	_	-	_	_	-	
Software and other intangible assets				_						
Payments for financial assets	-	-	-	-	-	-	-	-	-	
			56 490	66 109	61 951	62 625	72 381	74 844	79 826	15.6

Table B.2C: Details of payments and estimates by economic classification: P3 – Asset And Liability

R thousand	2014/15	Outcome 2015/16	2016/17	Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Mediur 2018/19	m-term estimates	2020/21	% change from 2017/18
Current payments	20 14/13	20 096	22 012	25 205	25 002	24 975	27 120	28 841	30 678	8.6
Compensation of employees	19 980	19 097	20 967	22 875	21 848	22 075	23 930	25 489	27 154	8.4
Salaries and wages	17 792	16 516	18 397	19 610	19 182	19 427	21 020	22 388	23 849	8.2
Social contributions	2 188	2 581	2 570	3 265	2 666	2 648	2 910	3 101	3 305	9.9
Goods and services  Administrative fees	907	999	1 045	2 330	3 154	2 900	3 190	3 352	3 524	10.0
Advertising	68	40	18	50	59	34	44	48	52	29.4
Minor assets	-	_	_	-	_	_	_	=	-	
Audit cost: External	-	-	_	-	_	-	-	-	-	
Bursaries: Employees	-	-	-	-	-	-	-	-	-	
Catering: Departmental activities	181	213	122	126	240	277	131	135	140	(52.7)
Communication (G&S)	-	_	-	-	_	-	-	_	-	
Computer services	-	_	_	-	_	-	756	798	842	
Consultants and professional services: Business and advisory services Infrastructure and planning	_	_	_	_	_	_	/50	790	042	
Laboratory services	I -	_		_	_		_	_	-	
Scientific and technological services	_	_	_	_	_	_	_	_	_	
Legal services	-	_	_	-	_	_	-	-	-	
Contractors	-	-	-	-	-	-	-	-	-	
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-	
Entertainment	12	7	4	10	8	8	10	10	10	25.0
Fleet services (including government motor transport)	-	_	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Inventory: Clothing material and accessories	_	-	-	_	-	-	-	-	-	
Inventory: Farming supplies Inventory: Food and food supplies	I .	_	-	_	-	-	_	_	- [	
Inventory: Food and rood supplies Inventory: Fuel, oil and gas	]	_	_	_	_	_		_	_[	
Inventory: Learner and teacher support material	] -	_	_	_	_	_		_		
Inventory: Materials and supplies	-	_	_	_	_	_	-	_	_ [	
Inventory: Medical supplies	-	_	-	-	_	-	-	-	-	
Inventory: Medicine	-	_	_	-	_	-	-	-	-	
Medsas inventory interface	-	_	-	-	_	-	-	-	-	
Inventory: Other supplies	-	-	-	-	-	-	-	-	-	
Consumable supplies	-	-	-	-	-	-	-	-	-	
Consumable: Stationery, printing and office supplies	-	_	-	-	-	-	-	-	-	
Operating leases	-	_	-	-	-	-	-	_	-	
Property payments	-	_	_	-	_	-	-	_	-	
Transport provided: Departmental activity Travel and subsistence	624	627	704	584	687	695	715	742	771	2.9
Training and development	024	021	704	1 500	2 150	1 857	1 500	1 583	1 671	(19.2)
Operating payments	12	87	181	30		11	-	-	-	(100.0)
Venues and facilities	10	25	16	30	10	18	34	36	38	88.9
Rental and hiring	_	_	_	_	_	_	_	_	-	
Interest and rent on land	_	-	-	-	-	-	-	-	_	
Interest	-	_	-	-	_	-	-	_	-	
Rent on land	-	_	-	-	-	_	-	_	-	
Transfers and subsidies	323	87	26	-	-	-	-	-	-	
Provinces and municipalities	-	-	-	-	-	-	-	-	-	
Provinces		-	-	-	_	-	-	_	-	
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-	
Provincial agencies and funds	_	_		-	_		-	_		
Municipalities  Municipalities			-	-	_		-			
Municipalities  Municipal agencies and funds	_	_	_	_	_	_	_	_	_ [	
Departmental agencies and accounts				_			_			
Social security funds	_	_	_	_	_	_	_	_	_	
Provide list of entities receiving transfers	-	_	_	-	_	_	-	_	-	
Higher education institutions		-	-	-	-	_	-	-	-	
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	
Public corporations		_	_	_	_	_	-			
Subsidies on production	-	-	-	-	-	-	-	-	-	
Other transfers		_		-	_		-	_		
Private enterprises Subsidies on production				_			-			
Other transfers	_	_	_	_	_	_	_	_	_	
Non-profit institutions Households	323	- 87	26	-	_	_	-	_	-	
Social benefits	323	87	26							
Other transfers to households	323	-	_	_	_	_	_	_	_ [	
Payments for capital assets		-		-			-	-		
Buildings and other fixed structures Buildings		-		-			-			
Other fixed structures	_	_	_	_	_	_		_	_[	
Machinery and equipment				_						
Transport equipment	_			_				_		
Other machinery and equipment	_	_	_	-	_	_	-	_	-	
Heritage Assets		_	-	-	_	_	-	-	-	
Specialised military assets	-	-	-	-	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	
Software and other intangible assets	-	-	-	-	-	-	-	-	-	
Payments for financial assets	_	_	_	_	_	_	_	_	_	
rayments for imancial assets	_									

Table B.2D: Details of payments and estimates by economic classification: P4 – Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	tes	% chan from
R thousand	2014/15	2015/16	2016/17	,,	2017/18		2018/19	2019/20	2020/21	2017/1
Current payments	72 106	78 526	72 791	88 391	82 068	82 065	86 024	91 265	97 181	4.8
Compensation of employees	61 259	62 366	61 909	71 744	68 963	69 292	74 778	79 642	84 841	7.9
Salaries and wages	54 858	55 365	54 870	63 608	60 322	60 853	66 257	70 561	75 162	8.9
Social contributions	6 401	7 001	7 039	8 136	8 641	8 439	8 521	9 081	9 679	1.0
Goods and services	10 847	16 160	10 882	16 647	13 105	12 773	11 246	11 623	12 340	(12.0)
Administrative fees Advertising	-	-	-	-	-	-	-	_	_	
Minor assets	-	_	_	_	-	-	_	_	-	
Audit cost: External	686	2 155	2 334	9 950	6 646	6 471	6 000	6 122	6 567	(7.3)
Bursaries: Employees	000	2 100	2 334	9 950	0 040	6471	0 000	0 122	0 307	(1.3)
Catering: Departmental activities	294	199	130	223	307	223	213	222	231	(4.5)
Communication (G&S)	294	199	130	223	307	223	213	222	231	(4.5
	975	1 124	1 044	1 054	860	856	1 117	1 179	1 244	30.5
Computer services  Consultants and professional services: Business and advisory services	6 669	10 775	3 697	1 656	1 787	1 786	- 1117	1 1/9	1 244	(100.
Infrastructure and planning	0 003	10 773	3 031	1 000	-	1 700	_	_	_	(100.
Laboratory services	-	_	_	_	_	-	_	_	_	
Scientific and technological services		_	_	_	_	_	_	_	_	
Legal services		_	_	_	_	_	_	_	_	
Contractors		_	_	_	_	-	_	_	_	
	-	_	_	_	_	-	_	_	_	
Agency and support / outsourced services	16	- 6	11	30	23	22	26	26	26	18.2
Entertainment	10	0	11	30	23	22	20	20	20	10.4
Fleet services (including government motor transport)	-	_	_	_	_	-	_	_	_	
Housing	II -	-	-	_	_	-	-	-	-	l
Inventory: Clothing material and accessories	II -	-	-	_	-	-	-	-	-	l
Inventory: Farming supplies Inventory: Food and food supplies	II -	-	-	_	_	-	-	-	-	l
	II -	-	-	_	-	-	-	-	-	l
Inventory: Fuel, oil and gas	II -	-	-	_	-	-	-	-	-	
Inventory: Learner and teacher support material	II -	-	-	_	-	-	-	-	-	
Inventory: Materials and supplies	II -	-	-	_	-	-	-	-	-	
Inventory: Medical supplies	II -	-	-	_	-	-	-	-	-	
Inventory: Medicine	-	-	-	-	-	-	-	-	-	
Medsas inventory interface	-	_	-	_	_	-	-	-	-	
Inventory: Other supplies	-	-	-	-	-	-	-	-	-	
Consumable supplies	-	-	-	-	-	-	-	-	-	
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-	
Operating leases	-	-	-	-	-	-	-	-	-	
Property payments	-	-	-	-	-	-	-	-	-	
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-	
Travel and subsistence	1 843	1 763	1 956	1 679	1 744	1 744	1 842	1 915	1 993	5.6
Training and development	-	-	1 304	1 775	1 457	1 422	1 700	1 794	1 894	19.5
Operating payments	226	134	344	167	193	176	177	187	199	0.6
Venues and facilities	138	4	62	113	88	73	171	178	186	134.
Rental and hiring	-	-	-	-	-	-	-	-	_	
Interest and rent on land		-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	
Rent on land	_	-	-	-	-	-	-	-	-	
ransfers and subsidies	1 120	1 560	699	579	3 094	3 094	-	_	-	(100.
Provinces and municipalities	-	-	-	-	-	-	-	-	-	
Provinces	-	-	-	-	_	-	-	_	-	l .
Provincial Revenue Funds	-	-	-	-	_	-	-	-	_	
Provincial agencies and funds	-	-	-	-	-	-	-	-	-	
Municipalities	_	-	-	-	_	-	-	-	_	
Municipalities	_	_	_	_	_	-	_	_	_	
Municipal agencies and funds	_	_	_	_	_	_	_	_	_	
Departmental agencies and accounts	_	_	_	_	_	-	_	_	_	
Social security funds	_	_	_	_	_	-		_		
Provide list of entities receiving transfers	_	_	_	_	_	_	_	_	_	l
Higher education institutions			_	_		-				$\vdash$
Foreign gov ernments and international organisations	_	_	_	_	_	_	_	_	_	
Public corporations and private enterprises	_	_	_	_	_	_	_	_	_	l
Public corporations	_	_	_	_	_	_	_	_	_	
Subsidies on production	l -									
Other transfers	_	_	_	_	_	_	_	_	_	
Private enterprises						-				
Subsidies on production	l <del></del>					_				-
Other transfers	II _	_	_	_	_	_	_	_	_	
										-
Non-profit institutions	_	_	-	_	_	-	-	-	-	l
Households	1 120	1 560	699	579	3 094	3 094	-	-	_	(100
Social benefits	1 120	1 560	699	579	3 094	3 094	-	-	-	(100
Other transfers to households	_	-	-	-	-	-	-	-	-	
ayments for capital assets	1 396	_	_	-	_		-	_		F
Buildings and other fixed structures	-		_	_		-				$\vdash$
Buildings	_	_	_	_	_	-		_		<del>                                     </del>
Other fixed structures	II _	_	_	_	_		_	_	_	l
Machinery and equipment	1 396					_				$\vdash$
Transport equipment	1 330					_				$\vdash$
Other machinery and equipment	1 396	_		_	_	_[]	_	_	_	l
Heritage Assets	1 390					-				$\vdash$
Specialised military assets	I	_	-	_	_	- [	_	_	-	
Biological assets	_	_	-	_	_	_	_	_	_	l
Land and sub-soil assets	_	_	-	_	_	-	_	_	_	l
	_	_	-	_	_	-	_	_	_	
Software and other intangible assets		_	-	-		-				$\vdash$
ayments for financial assets	-	-	-	-	-	-	-	-	-	

Table B.2E: Details of payments and estimates by economic classification: P5 - Municipal Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	um-term estimates	s	% change from
R thousand	2014/15	2015/16	2016/17	appropriation	2017/18	estimate	2018/19	2019/20	2020/21	2017/18
Current payments	42 513	42 132	42 703	51 546	45 323	45 431	52 063	55 396	58 940	14.6
Compensation of employ ees	39 600	38 461	39 757	49 038	42 392	42 630	49 132	52 357	55 786	15.3
Salaries and wages Social contributions	35 615 3 985	33 602 4 859	35 716 4 041	43 650 5 388	37 835 4 557	38 108 4 522	43 682 5 450	46 542 5 815	49 587 6 199	14.6 20.5
Goods and services	2 913	3 671	2 946	2 508	2 931	2 801	2 931	3 039	3 154	4.6
Administrative fees	-	-	-	-	-	-	-	-	-	
Advertising	-	-	-	-	-	-	-	-	-	
Minor assets	-	-	-	-	-	-	-	-	-	
Audit cost: External	-	_	-	-	_	-	-	-	-	
Bursaries: Employees Catering: Departmental activities	69	105	121	100	158	139	115	119	123	(17.3)
Communication (G&S)	-	-	-	-	-	-	-	-	-	(11.0)
Computer services	-	-	109	98	99	37	-	-	-	(100.0)
Consultants and professional services: Business and advisory services	-	-	-	-	-	-	-	-	-	
Infrastructure and planning	-	496	-	-	-	-	-	-	-	
Laboratory services Scientific and technological services	_	_	_	_	_	_	_	_	_	
Legal services	_	_	_	-	_	_	_	_	_	
Contractors	-	-	-	-	_	_	-	-	_	
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-	
Entertainment	15	8	10	18	15	14	18	18	18	28.6
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-	
Housing	-	-	_	-	_	_	_	-	-	
Inventory: Clothing material and accessories Inventory: Farming supplies	_	_	_	_	_	_	_	_	_	
Inventory: Food and food supplies	-	_	_	_	_	-	_	_	_	1
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-1	1
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-	
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-	
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-	
Inventory: Medicine Medsas inventory interface	_	-	_	_	_	_	-	_	-	
Inventory: Other supplies	_	_	_	_	_	_	_	_		
Consumable supplies	_	_	_	-	_	_	_	_	_	
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-	
Operating leases	-	-	-	-	-	-	-	-	-	
Property payments	-	-	-	-	-	-	-	-	-	
Transport provided: Departmental activity	- 0.275	2 717	- 0.000		- 207	0.074	- 200	- 000	2.042	40.0
Travel and subsistence Training and development	2 375	6	2 223	2 292	2 397	2 371	2 798	2 902	3 013	18.0
Operating payments	437	325	481	_	262	240	_	_	_	(100.0)
Venues and facilities	17	14	2	-	_	_	_	-	_	(,
Rental and hiring	-	-	-	-	-	-	-	-	-	
Interest and rent on land	_	-	-	-	-	-	_	-	-	
Interest	-	-	-	-	-	-	-	-	-	
Rent on land	_			_		_				
Transfers and subsidies Provinces and municipalities	879	<b>169 956</b> 76 444	<b>544 876</b> 208 871	334 289 115 444	<b>346 966</b> 92 985	<b>252 177</b> 96 731	<b>191 575</b> 60 000	150 000	142 000	(24.0) (38.0)
Provinces and municipalities  Provinces	_	76 444	200 07 1	115 444	92 905	90 / 31	60 000	_	_	(30.0)
Provinces Provincial Revenue Funds	_	_		_		_				
Provincial agencies and funds	-	-	_	-	_	_	_	-	-	
Municipalities	_	76 444	208 871	115 444	92 985	96 731	60 000	-	-	(38.0)
Municipalities	-	76 444	208 871	115 444	92 985	96 731	60 000	-	-	(38.0)
Municipal agencies and funds	_	-	-	-	-	-	-	-	- 440,000	(4.4.4)
Departmental agencies and accounts Social security funds		92 991	335 896	217 713	251 732	153 197	131 575	150 000	142 000	(14.1)
Provide list of entities receiving transfers	_	92 991	335 896	217 713	251 732	153 197	131 575	150 000	142 000	(14.1)
Higher education institutions	_	-		-	-	-	-	-	_	()
Foreign gov ernments and international organisations	-	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-	
Public corporations	_	-	-	-	-	-	-	-	-	
Subsidies on production	-	-	-	-	-	-	-	-	-	
Other transfers Private enterprises				-		-	-			
Subsidies on production				_		_				<b> </b>
Other transfers	_	_	_	-	_	_	_	_	_	
Non-profit institutions	_	_	_	_	_	_	_	_	_	l
Households	879	521	109	1 132	2 249	2 249	_	_	_	(100.0)
Social benefits	879	521	109	1 132	2 249	2 249	-	-	-	(100.0)
Other transfers to households	-	-		-	-	-	-	-	-	<u> </u>
Payments for capital assets	-	-		-	-	-	-	-	_	
Buildings and other fixed structures	-	-	-	-	-	-	-	-	_	
Buildings	-	-	-	-	-	-	-	-	-	
Other fixed structures	_	-	-	-	-	-	-	-	-	
Machinery and equipment				-		_	-		_	<b> </b>
Transport equipment Other machinery and equipment	_	_	_	_	_	_	_	_	_	1
Heritage Assets	_			_		-			_	
Specialised military assets	-	_	-	-	_	-	-	-	_	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and sub-soil assets	-	-	-	-	-	-	-	-	-	
Software and other intangible assets	-			-		-	_		-	<b> </b>
Payments for financial assets	-	-	-	-	-	-	-	-	- 1	

Estimates of the Provincial Revenue and Expenditure (EPRE) - 2018/19 Financial Year

Table B.5: Payments of infrastructure by category (Project list)

MTEF Forward estimates	MTEF MTEF 2019/20 2020/21	1	1	1	1	-	1	1	1	1	1	1	1	
Total available	2018/19	1 832	3 199	523	385	6 320	350	4 089	137	117	302	424	203	344
Total Expenditure from	previous years	9 123	16 453	9 604	4 969	96 2 9	11 360	13 835	6 265	7 927	8 779	14 285	0929	11 082
Total project cost		10 955	19 653	10 355	5 354	13 116	14 856	17 925	7 087	8 627	12 406	19 380	9 191	15 206
Delivery Mechanism (Individual project	or Packaged Program)	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	Individual project	poiora los los ideal
Budget programme name		Municipal Financial Governance	Municipal Financial Governance	Municipal Financial Governance	Municipal Financial Governance	Municipal Financial Govemance	Municipal Financial Govemance	Municipal Financial Governance	Municipal Financial Governance	Municipal Financial Govemance	Municipal Financial Govemance	Municipal Financial Governance	Municipal Financial Govemance	Municipal
Source of funding		Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable Share	Equitable
ect duration	Date: Finish	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019	31/03/2019
Project d	Date: Start	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016	01/04/2016
Municipality / Region	ı	Ingquza Hill	Ingquza Hill	Raymond Mhlaba	Sundays River	Port St Johns	Matatiele	Mbizana	Emalahleni	Emalahleni	Mhlontlo	Ingquza Hill	Senqu	Konkamma
IDMS Gate / Project	status	7	80	80	80	9	80	7	80	80	7	80	80	7
Project name		St Elizabeth's Hospital	Public Transport Projects (Ingquza Hill scholar transport routes)	Upgrade access to UFH	Paterson – Kwazenzele	Public Transport Projects ( Dumasi Bridge)	Public Transport Projects (Matatiele scholar transport routes)	Public Transport Projects (Mbizana scholar transport routes)	PTP Mgqukhwebe	PTP Tsembeyi	Nessie Knight St Lucy Tikitiki	Flagstaff & Holy Cross	Skhisazana Farm	Clarkson Coldstream
Type of infrastructure		Access Roads to Facilities and Nearby Schools	Public Transport Access Roads	Traffic circles upgrade	Access Roads	Dumasi Bridge	Public Transport Access Roads	Public Transport Access Roads	Public Transport Access Roads	Public Transport Access Roads	Access Roads to Facilities and Nearby Schools	Access Roads to Facilities and Nearby Schools	Access Roads to Facilities and Nearby Schools	Access Roads
No.	R thousands	1.	2.	છ	4.	5.	6.	7.	86	.6	10.	11.	12.	13.

Department: Provincial Treasury

					Depar	Department: Provincial Treasury	incial II	easury			•	•		
No.	Type of infrastructure	Project name	IDMS Gate / Project	Municipality / Region	Project duration	ıration	Source of funding	Budget programme name	Delivery Mechanism (Individual project	Total project cost	Total Expenditure from	Total available	MTEF Forward estimates	EF stimates
R thousands			status		Date: Start	Date: Finish			or Packaged Program)		previous years	2018/19	MTEF 2019/20	MTEF 2020/21
14.	Access Roads	PTP Ezingqolweni Mthonjeni	7	Emalahleni	01/04/2016	31/03/2019	Equitable Share	Municipal Financial Govemance	Individual project	12 973	9 364	301	I	I
15.	Access Roads to Facilities and Nearby Schools	UFH Victoria Hospital Ghaga Str	7	Raymond Mhlaba	01/04/2016	31/03/2019	Equitable Share	Municipal Financial Governance	Individual project	20 682	15 285	2 558	I	1
16.	Management fees	Programme Management	7	EC Whole	01/04/2016	31/03/2019	Equitable Share	Municipal Financial Governance	Individual project	3 467	2 976	491	I	I
17.	Electrification	KSD Western Side Electrification	7	King Sabata Dalindyebo	01/04/2015	31/03/2019	Equitable Share	Municipal Financial Govemance	Individual project	160 000	138 270	20 000	I	I
18.	Water and Sanitation	Joe Gqabi Drought Relief	7	Joe Gqabi	01/04/2015	31/03/2019	Equitable Share	Municipal Financial Govemance	Individual project	230 000	173 777	40 000	I	1
19.	Provincial and Access Roads	RARP2 DR08013 DR08069 & Nearby Mun Acc Rds Matatiele	3	Matatiele	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	42 789	I	11 708	15 966	15 115
20.	Provincial and Access Roads	RARP2 DR08102 & Nearby Mun Acc Rds Umzimvubu	ဗ	Umzimvubu	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Govemance	Packaged program	3 748	I	1 026	1 398	1 324
21.	Provincial and Access Roads	RARP2 DR08115-16 DR08020- 21 & Nearby Mun Acc Rds Mbizana	ဂ	Mbizana	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	49 344	1	13 507	18 407	17 431
22.	Provincial and Access Roads	RARP2 DR08025 DR08153 & DR08156 DR08141 & Nearby Mun Acc Rds Ing. Hill & PSJ	3	Ingquza Hill and Port St Johns	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	40 778	1	11 172	15 200	14 406
23.	Provincial and Access Roads	RARP2 DR08499 DR08446 DR18033 DR08288 & Nearby Mun Acc Rds KSD		King Sabata Dalindyebo	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	42 690	ı	11 690	15 919	15 081
24.	Provincial and Access Roads	RARP2 DR02566 DR12730 & Nearby Mun Acc Rds Enoch Mgijima	3	Enoch Mgijima	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	8 881	ı	2 439	3 304	3 138
25.	Provincial and Access Roads	RARP2 MR00708 & DR08551 & Nearby Mun Acc Rds Emalahleni	က	Emalahleni	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	19 907	I	5 452	7 423	7 032

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V N	T	\$ 0.00 C	OMCI	Miolicolita.		:0:1		) Disdoor		Total	Total	Total	H	
Š.	infrastructure	name	Gate / Project	Region	riojeci dulation		of of funding	programme name	Mechanism (Individual project	project cost	Expenditure from	available	Forward estimates	stimates
R thousands			status		Date: Start	Date: Finish			or Packaged Program)		previous years	2018/19	MTEF 2019/20	MTEF 2020/21
26.	Provincial and Access Roads	RARP2 DR08038 DR08041 DR08375 & Nearby Mun Acc Rds Intsika Yethu & Sakhisizwe	3	Intsika Yethu and Sakhisizwe	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Govemance	Packaged program	64 329	I	17 612	23 993	22 725
27.	Provincial and Access Roads	RARP2 MR00637 & Nearby Mun Acc Rds Raymond Mhlaba	ĸ	Raymond Mhlaba	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	5 582	I	1 532	2 078	1 972
28.	Provincial and Access Roads	RARP2 MR00700 & Nearby Mun Acc Rds Amahlathi	3	Amahlathi	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Govemance	Packaged program	23 944	I	6 556	8 929	8 458
29.	Provincial and Access Roads	RARP2 DR02740 DR02721 & Nearby Mun Acc Rds BCMM	3	Buffalo City	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	10 373	I	2 847	3 861	3 665
30.	Provincial and Access Roads	RARP2 DR08043 & Nearby Mun Acc Rds Mnquma	3	Mnquma	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	6 203	ı	1 785	2 423	2 300
31.	Provincial and Access Roads	RARP2 DR08044 DR18045 & Nearby Mun Acc Rds Mbhashe	3	Mbhashe	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Govemance	Packaged program	37 123	I	10 167	13 842	13 114
32.	Provincial and Access Roads	RARP2 MR00450 & Nearby Mun Acc Rds Blue Crane	က	Blue Crane Route	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	609 6	ı	2 634	3 580	3 395
33.	Provincial and Access Roads	RARP2 DR08232 DR08284 DR08235 & Nearby Mun Acc Rds Engcobo & Intsika Yethu	က	Engcobo and Intsika Yethu	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	32 394	I	8 873	12 077	11 444
34.	Provincial and Access Roads	RAEP2 Programme Management	n/a	Whole Province	01/04/2018	29/02/2020	Equitable Share	Municipal Financial Governance	Packaged program	4 000	ı	1 000	1 600	1 400
Total Provin	ial Planning And	Total Provincial Planning And Treasury Infrastructure								993 233	466 910	191 575	150 000	142 000

♦ END OF EPRE ♦

